

FISCAL YEAR 2021-22



FY 2021 - 2022

**PROPOSED BUDGET & PLAN
OF MUNICIPAL SERVICES**

Copperas Cove, Texas
City Built for Family Living

FY 2021-22 Proposed Budget

Fund	Beginning Fund Balance	Revenues	Expenses	Ending Fund Balance
General	\$8,538,998	\$18,512,478	\$19,578,649	\$7,472,827
Water & Sewer	5,561,181	14,943,883	15,661,447	4,843,617
Solid Waste	3,123,963	5,387,369	7,110,108	1,401,224
Golf Course	(1,295,220)	387,185	344,417	(1,252,452)
Other	2,459,192	6,641,518	6,657,580	2,443,130
TOTAL	\$18,388,114	\$45,872,433	\$49,352,201	\$14,908,346

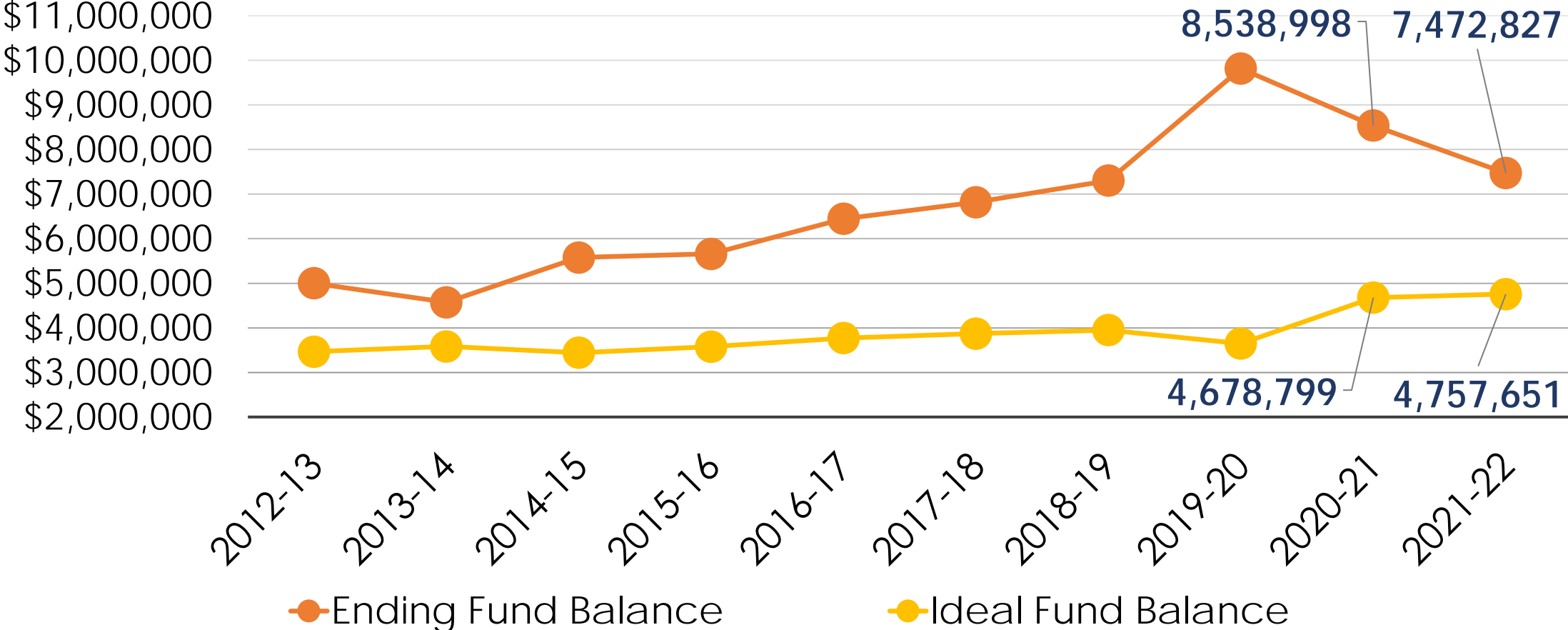
FISCAL YEAR 2021-22

GENERAL FUND

General Fund: Summaries

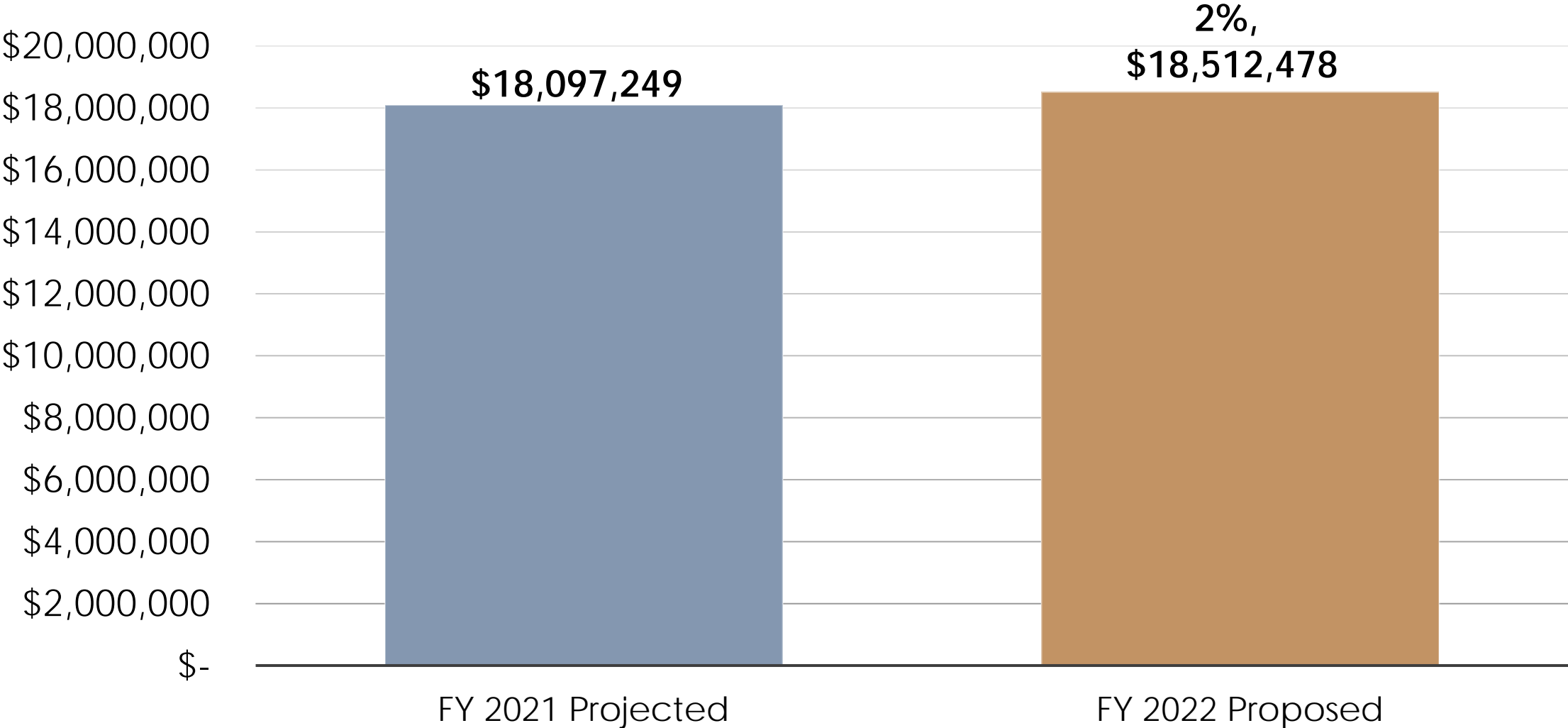
Source	FY 2020-21 Projected	FY 2021-22 Proposed
Beginning Undesignated Fund Balance	\$9,815,260	\$8,538,998
Revenues	18,097,249	18,512,478
Expenditures	(19,373,511)	(19,578,649)
Ending Fund Balance	8,538,998	7,472,827
Ideal Fund Balance	4,678,799	4,757,651
Over/(Under) Ideal Fund Balance	\$3,860,199	\$2,715,176

General Fund: Ending Fund Balance

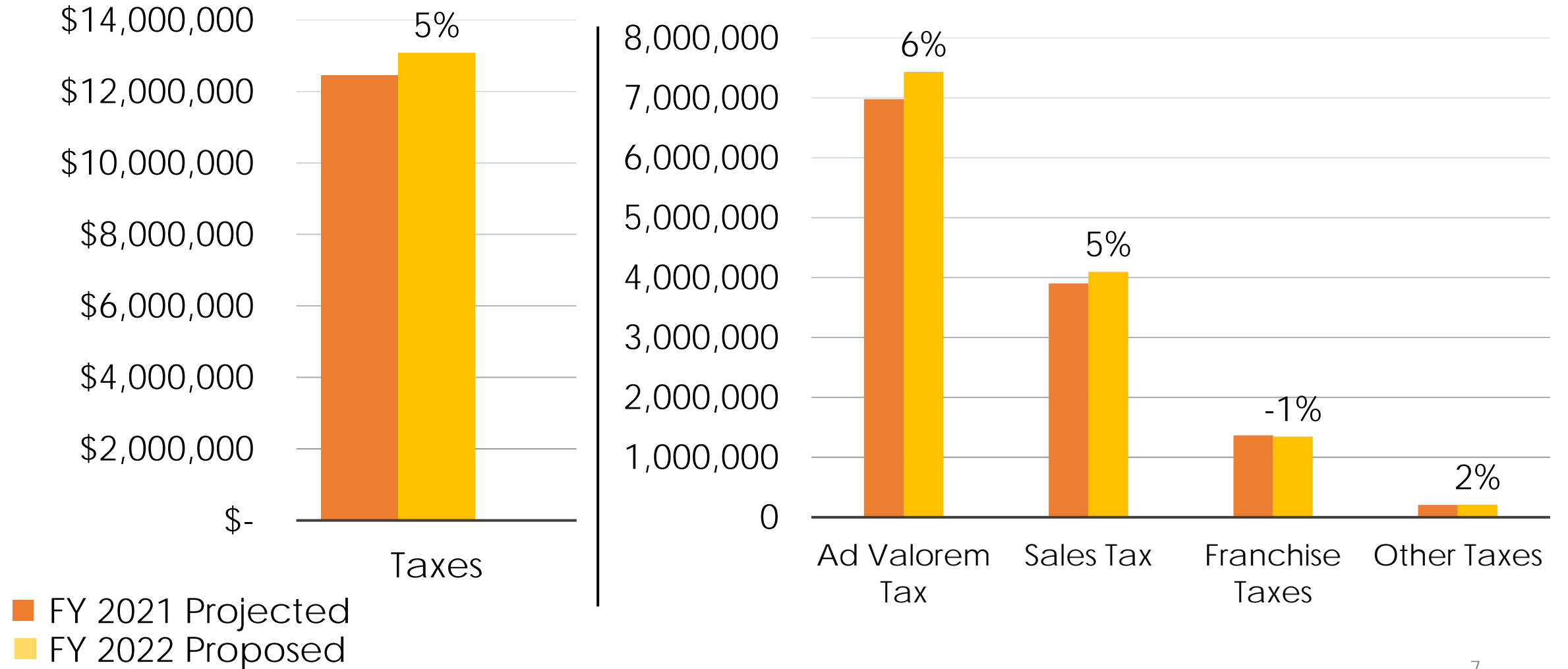


Utilize \$500,000 of Designated/Reserved fund balance beginning in FY 2014-15.

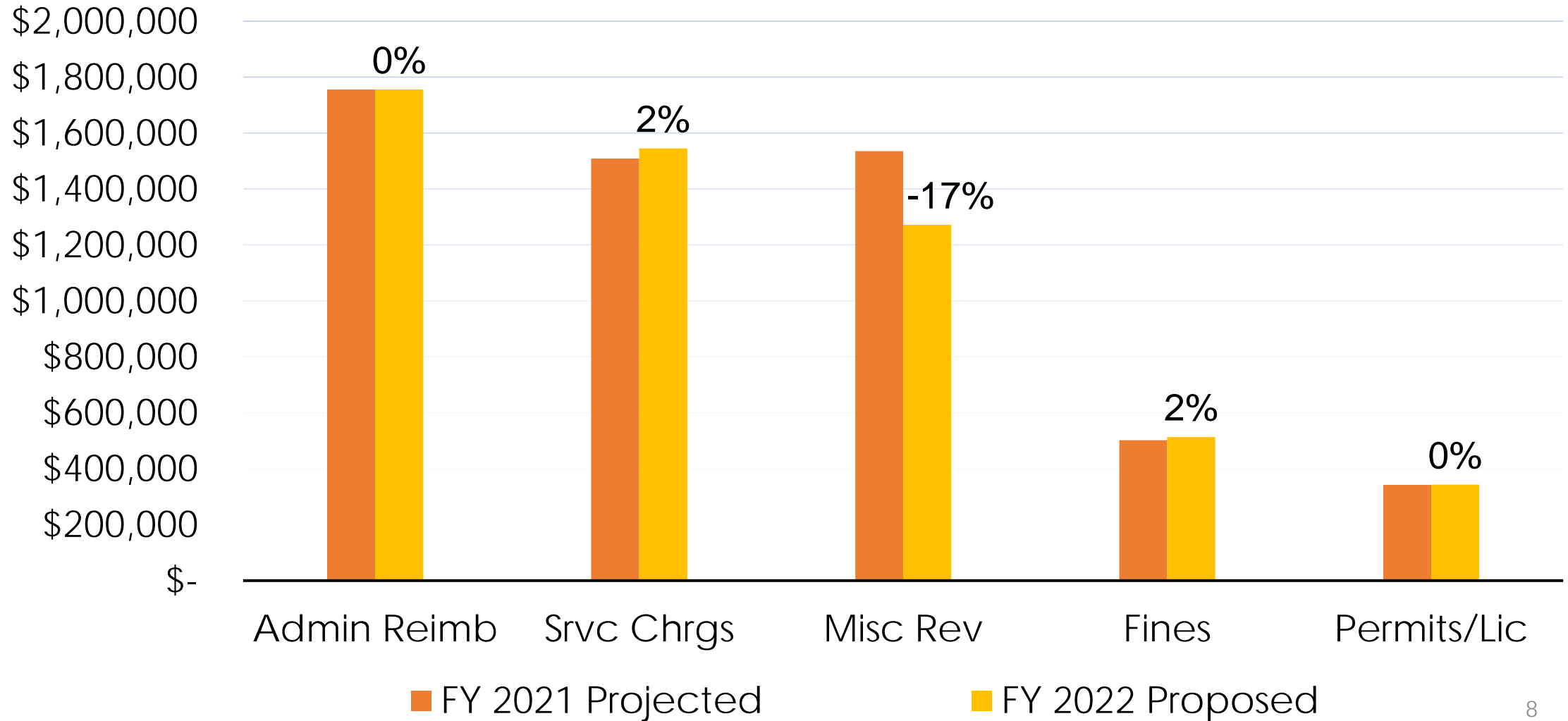
General Fund: Revenues



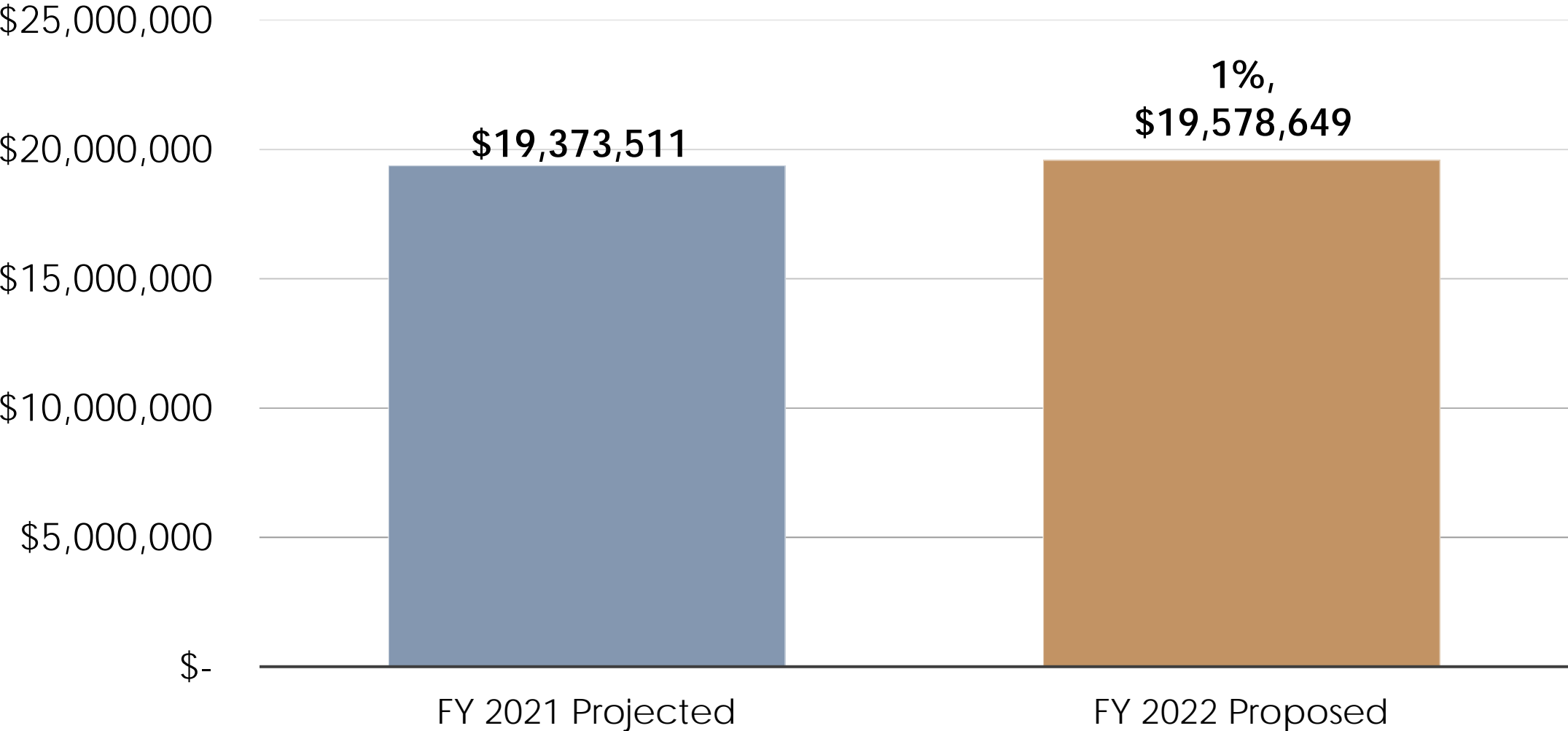
General Fund: Revenue Comparison



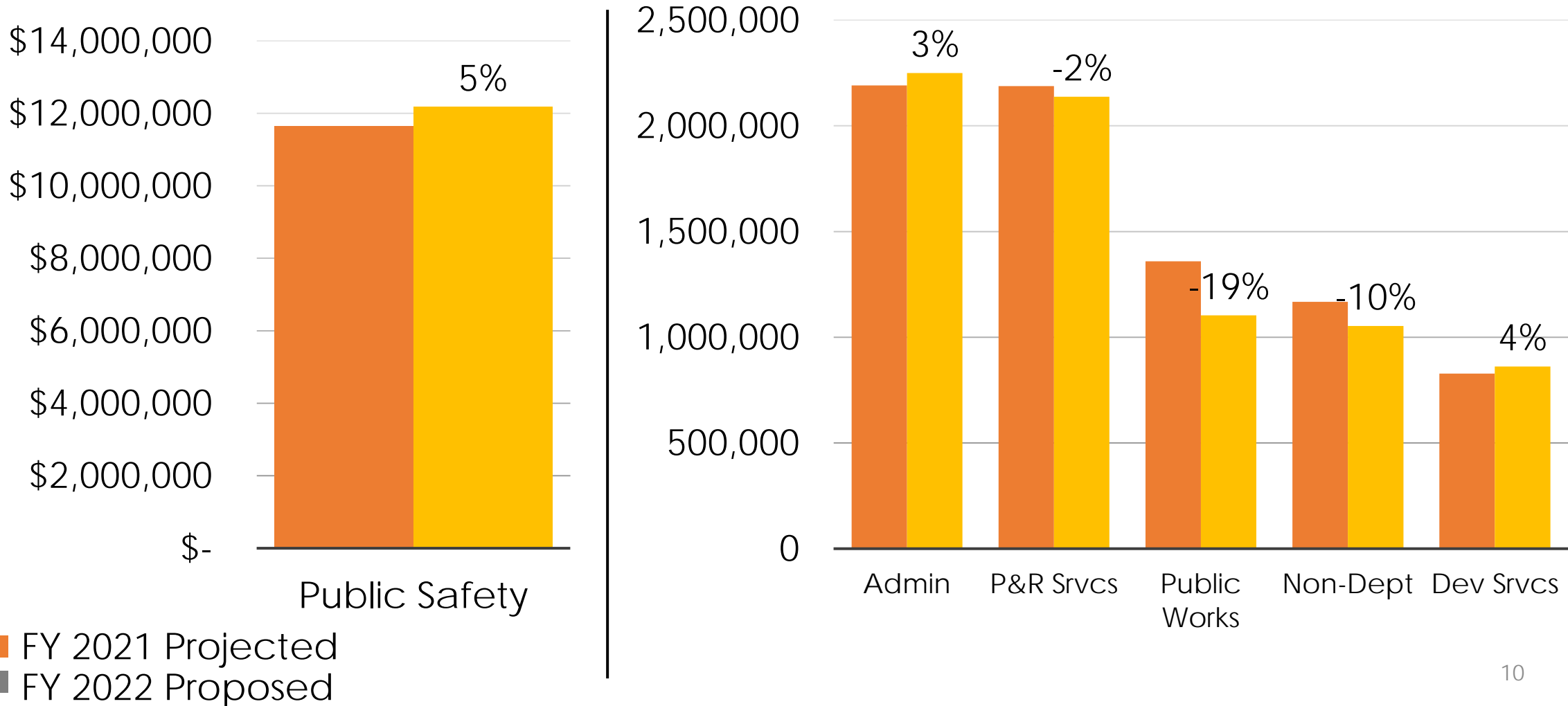
General Fund: Revenue Comparison



General Fund: Expenditures



General Fund: Expenditure Comparison



General Fund: Functions

Public Safety

- Municipal Court
- Police – Administration
– Services 
- Animal Control
- Fire/EMS – Administration
 – Operations
– Training
– Prevention
– Emergency Management

City Administration

- City Council
- City Manager
- City Secretary
- City Attorney (contract)
- Public Relations
- Finance
- Budget
- Human Resources
- Information Technology

Community Services

- Parks & Recreation – Administration
- Maintenance
- Athletics
- Aquatics
- Special Events
- Cemetery
- Senior Center
- Library



Public Works

- Street 
- Engineering 
- Fleet Maintenance

Non-Departmental

- Janitorial Services



Development Services

- Development Services
- Building
- Code & Health Compliance



FISCAL YEAR 2021-22

GENERAL FUND

Public Safety

Municipal Court Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 254,811	\$ 262,008	3%
Supplies & Materials	10,166	8,779	(14%)
Maintenance & Repair	21,195	20,391	(4%)
Contractual Services	158,934	172,096	8%
Total	\$ 445,106	\$ 463,274	4%

Significant Impacts:

- Supplies & Materials: a computer was purchased in FY 2021 due to COVID-19 and needing to have eCourt appearance via video conference
- Contractual Services: FY 2021 consulting fees were lower due to telephonic prosecutor court hearings

Police Administration Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 652,538	\$ 721,759	11%
Supplies & Materials	14,825	15,214	3%
Maintenance & Repair	68,110	68,805	1%
Contractual Services	95,546	108,046	13%
Capital Outlay & Improvements	295	-	(100%)
Total	\$ 831,314	\$ 913,824	10%

Significant Impacts:

- Salaries & Benefits: Vacancies (Captain position hiring was delayed); 2.5% Step plan increase (\$46,947); Custodian position moved to its own department (\$42,316)
- Contractual Services: increase due to Utilities costs/usage

Police Services Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 4,744,250	\$ 5,028,689	6%
Supplies & Materials	140,141	128,179	(9%)
Maintenance & Repair	106,665	105,800	(1%)
Contractual Services	116,950	124,365	6%
Capital Outlay & Improvements	30,485	-	(100%)
Total	\$ 5,138,491	\$ 5,387,033	5%

Police Services Significant Impacts

- 2.5% Step plan increase (\$316,964)
- Reclassify a Police Lieutenant to a Sergeant position (savings of \$6,482)
- Emergency medical dispatch software: The software will allow dispatchers to provide proper treatment recommendations to emergency callers while they are waiting for EMS personnel to arrive on scene (YE budget)

New Requests

- Response to Resistance Equipment (\$2,550)
- Digital Cameras (\$1,260)

Animal Control Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 269,909	\$ 277,853	3%
Supplies & Materials	22,991	22,098	(4%)
Maintenance & Repair	47,157	5,425	(88%)
Contractual Services	19,247	17,229	(10%)
Designated Expenses	2,000	2,000	0%
Total	\$ 361,304	\$ 324,605	(10%)

Significant Impacts:

- Maintenance & Repair: building repairs and maintenance due to winter storm (YE budget)

Fire/EMS Administration Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 157,625	\$ 180,802	15%
Supplies & Materials	6,191	6,295	2%
Maintenance & Repair	12,045	12,045	0%
Contractual Services	79,380	78,889	(1%)
Total	\$ 255,241	\$ 278,031	9%

Significant Impacts:

- Salaries & Benefits: 2.5% Step plan increase (\$12,984); Vacancies (YE budget)

Fire/EMS Operations Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 3,974,141	\$ 4,252,887	7%
Supplies & Materials	158,725	173,000	9%
Maintenance & Repair	104,638	87,615	(16%)
Contractual Services	109,587	111,458	2%
Capital Outlay & Improvements	100,000	-	(100%)
Total	\$ 4,447,091	\$ 4,624,960	4%

Fire/EMS Operations Significant Impacts

- Salaries & Benefits: 2.5% Step plan increase (\$154,329); Vacancies (YE budget)
- Supplies & Materials: Fuel & Oil; new requests listed below
- Capital Outlay: Five Auto CPR Devices \$100,000 (YE budget)

New Requests

- Replacing aged furniture (\$2,760)
- Keyless entry device (\$4,700)
- Station 1 Photosensor (\$1,500)

Fire/EMS Training Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Maintenance & Repair	193	193	0%
Contractual Services	40,739	50,096	23%
Designated Services	-	2,975	100%
Total	\$ 40,932	\$ 53,264	30%

Significant Impacts:

- Contractual Services: Professional development increase due to being able to attend training in person
- Designated Services: Citizen Fire Academy program

Fire/EMS Prevention Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 108,896	\$ 115,142	6%
Supplies & Materials	2,300	1,800	(22%)
Maintenance & Repair	193	193	0%
Contractual Services	3,219	3,221	0%
Designated Expenses	1,250	1,250	0%
Total	\$ 115,858	\$ 121,606	5%

Significant Impacts:

- Salaries & Benefits: Vacancies (YE budget)

Fire/EMS Emergency Management Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Supplies & Materials	2,114	714	(66%)
Maintenance & Repair	157	157	0%
Contractual Services	1,546	5,304	243%
Total	\$ 3,817	\$ 6,175	62%

Significant Impacts:

- Contractual Services: professional development increase due to being able to attend training in person

FISCAL YEAR 2021-22

GENERAL FUND

City Administration

FISCAL YEAR 2021-22

City Council Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Supplies & Materials	3,728	3,158	(15%)
Contractual Services	39,923	39,803	0%
Total	\$ 43,651	\$ 42,961	(2%)

City Manager Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 245,876	\$ 249,355	1%
Supplies & Materials	3,735	760	(80%)
Maintenance & Repair	327	327	0%
Contractual Services	7,861	9,886	26%
Total	\$ 257,799	\$ 260,328	1%

Significant Impacts:

- Supplies & Materials: YE budget includes purchase of minor electronic and communication equipment (wall monitor, replace cell phone)
- Contractual Services: phone and internet service savings in YE

City Secretary Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 133,668	\$ 140,896	5%
Supplies & Materials	1,065	1,110	4%
Maintenance & Repair	327	2,637	706%
Contractual Services	6,102	11,339	86%
Designated Expenses	30,670	32,550	6%
Total	\$ 171,832	\$ 188,532	10%

Significant Impacts:

- Salaries & Benefits: pay rate change due to certification received
- Maintenance & Repair: moved software expense from Non-departmental (agenda quick)
- Contractual Services: moved expense from Non-departmental (open records)

City Attorney Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Contractual Services	81,190	95,615	18%
Total	\$ 81,190	\$ 95,615	18%

- Contractual Services: FY 2021 consulting fees were lower due to telephonic city council meetings

Public Relations Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 99,731	\$ 101,148	1%
Supplies & Materials	496	150	(70%)
Maintenance & Repair	-	-	0%
Contractual Services	15,659	3,500	(78%)
Total	\$ 115,886	\$ 104,798	(10%)

Significant Impacts:

- Contractual Services: Cobalt Citizen survey was conducted in FY 2021

Finance Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 316,326	\$ 329,893	4%
Supplies & Materials	5,167	3,856	(25%)
Maintenance & Repair	896	900	0%
Contractual Services	46,452	49,774	7%
Total	\$ 368,841	\$ 384,423	4%

Significant Impacts:

- Salaries & Benefits: health insurance not utilized by staff (YE budget)
- Supplies and Materials: furniture & fixtures and minor general equipment-monitors (YE budget)
- Contractual Services: audit services to include single audit costs

Budget Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 198,483	\$ 201,388	1%
Supplies & Materials	1,413	230	(84%)
Maintenance & Repair	-	-	0%
Contractual Services	11,028	9,358	(15%)
Designated Expenses	222,028	231,899	4%
Total	\$ 432,952	\$ 442,875	2%

Significant Impacts:

- Supplies and Materials: a laptop was purchased in YE budget due to COVID-19 and need to work remotely
- Contractual Services: training needs (YE budget)
- Designated expenses: appraisal services expense

As required by Local Government Code, Section 140.0045.:

(a) FY 2022 Proposed Expenditures for notices required by law to be published in the newspaper total \$3,200. FY 2021 Year to date Expenditures for notices required by law to be published in the newspaper total \$246.

Human Resources Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 286,107	\$ 301,682	5%
Supplies & Materials	2,850	3,174	11%
Maintenance & Repair	4,105	4,454	9%
Contractual Services	54,008	26,181	(52%)
Designated Expenses	\$ 2,900	\$ 3,100	7%
Total	\$ 349,970	\$ 338,591	(3%)

Significant Impacts:

- Salaries & Benefits: health insurance not utilized by staff (YE budget)
- Contractual Services: Janitorial services expense moved under its own department

Information Technology Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 316,210	\$ 334,732	6%
Supplies & Materials	7,278	10,675	47%
Maintenance & Repair	29,203	35,270	21%
Contractual Services	9,762	11,323	16%
Capital Outlay & Improvements	6,299	-	(100%)
Total	\$ 368,752	\$ 392,000	6%

Significant Impacts:

- Salaries & Benefits: health insurance not utilized by staff (YE budget)
- Supplies & Materials: various minor electronic equipment
- Maintenance & Repair: account for server repairs and purchase of various software
- Contractual Service: NR for Network Services (\$6,800)
- Capital Outlay: network security hardware purchase (YE budget)

FISCAL YEAR 2021-22

GENERAL FUND

Parks & Recreation

Services

Parks & Rec. Administration Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 184,251	\$ 188,243	2%
Supplies & Materials	1,110	1,110	0%
Maintenance & Repair	1,473	1,823	24%
Contractual Services	16,072	18,192	13%
Total	\$ 202,906	\$ 209,368	3%

Significant Impacts:

- Contractual Services: phone & internet services and utilities reallocation to the appropriate park departments

Parks & Rec. Maintenance Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 686,702	\$ 750,948	9%
Supplies & Materials	33,450	41,415	24%
Maintenance & Repair	30,558	24,196	(21%)
Contractual Services	21,172	22,798	8%
Total	\$ 771,882	\$ 839,357	9%

Significant Impacts:

- Salaries & Benefits: vacancies; health insurance not utilized by staff (YE budget); NR - CDL Incentive License Pay (\$1,800)
- Supplies & Materials: chemicals (fertilizer program) and fuel & oil expense
- Maintenance & Repair: building repairs & maintenance due to winter storm (YE budget)
- Contractual Services: lift rental

Parks & Rec. Athletics Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 174,344	\$ 183,505	5%
Supplies & Materials	143,259	148,785	4%
Maintenance & Repair	17,861	17,936	0%
Contractual Services	42,280	40,280	(5%)
Total	\$ 377,744	\$ 390,506	3%

Significant Impacts:

- Salaries & Benefits: unemployment compensation credit (YE budget)
- Supplies & Materials: athletic program related expenses (assuming registration will resume to normal)
- Contractual Services: utilities expense reallocation

Parks & Rec. Aquatics Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 118,785	\$ 120,496	1%
Supplies & Materials	34,856	35,756	3%
Maintenance & Repair	9,062	7,450	(18%)
Contractual Services	11,050	17,350	57%
Total	\$ 173,753	\$ 181,052	4%

Significant Impacts:

- Supplies & Materials: aquatics program related expenses
- Maintenance & Repair: building repairs & maintenance due to winter storm (YE budget)
- Contractual Services: utilities expense reallocation

Parks & Rec. Special Events Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Supplies & Materials	\$ 199	\$ 550	176%
Contractual Services	7,211	3,500	(51%)
Total	\$ 7,410	\$ 4,050	(45%)

Significant Impacts:

- Contractual Services: utilities expense reallocation

Parks & Rec. Senior Center

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 33,969	\$ 40,729	20%
Supplies & Materials	3,520	4,520	28%
Maintenance & Repair	96,924	2,978	(97%)
Contractual Services	7,800	7,947	2%
Total	\$ 142,213	\$ 56,174	(61%)

Significant Impacts:

- Salaries & Benefits: health insurance not utilized by staff (YE budget)
- Supplies & Materials: senior activities program related expenses
- Maintenance & Repair: building repairs & maintenance due to winter storm (YE budget)

Library Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 337,799	\$ 353,494	5%
Supplies & Materials	37,691	28,040	(26%)
Maintenance & Repair	72,775	10,683	(85%)
Contractual Services	46,816	47,332	1%
Designated Expenses	780	780	0%
Total	\$ 495,861	\$ 440,329	(11%)

Significant Impacts:

- Salaries & Benefits: health insurance not utilized by staff (YE budget); reclassify two Library Assistant positions to an Adult Services Librarian and a Children's Librarian (no financial impact in proposed budget)
- Supplies & Materials: purchase of a pay station to include software (YE budget)
- Maintenance & Repair: building repairs & maintenance due to winter storm (YE budget)

FISCAL YEAR 2021-22

GENERAL FUND

Public Works

Engineering Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 149	\$ -	(100%)
Contractual Services	158,302	62,806	(60%)
Total	\$ 158,451	\$ 62,806	(60%)

Significant Impact:

- Contractual Services: engineering services have been split between general fund, water & sewer, and drainage funds

Street Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 256,028	\$ 265,447	4%
Supplies & Materials	33,958	35,367	4%
Maintenance & Repair	151,596	92,854	(39%)
Contractual Services	431,796	281,274	(35%)
Total	\$ 873,378	\$ 674,942	(23%)

Significant Impact:

- Salaries & Benefits: vacancies; health insurance not utilized by staff (YE budget)
- Supplies & Materials: fuel & oil costs
- Maintenance & Repair: asphalt expense (YE budget)
- Contractual Services: pavement condition assessment (YE budget)

Fleet Services Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 296,349	\$ 330,306	11%
Supplies & Materials	12,110	7,192	(41%)
Maintenance & Repair	5,096	7,290	43%
Contractual Services	13,562	19,951	47%
Designated Expenses	650	645	(1%)
Total	\$ 327,767	\$ 365,384	11%

Significant Impact:

- Salaries & Benefits: vacancies (YE budget); staff retirement expected
- Supplies & Materials: electronic equipment and software (laptop)
- Maintenance & Repair: software update
- Contractual Services: NR - spill prevention, control and countermeasure (SPCC) plan update (\$6,000)

FISCAL YEAR 2021-22

GENERAL FUND

Development Services

Development Services Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 246,551	\$ 250,817	2%
Supplies & Materials	4,308	4,308	0%
Maintenance & Repair	13,726	20,026	46%
Contractual Services	7,000	8,365	20%
Designated Expenses	150	150	0%
Total	\$ 271,735	\$ 283,666	4%

Significant Impact:

- Maintenance & Repair: NR - increased permit volume (\$6,300)
- Contractual Services: advertising costs

As required by Local Government Code, Section 140.0045.:

- a) FY 2022 proposed expenditures for notices required by law to be published in the newspaper total \$1,600. FY 2021 year-to-date expenditures for notices required by law to be published in the newspaper total \$987.

Building and Development Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 322,571	\$ 324,932	1%
Supplies & Materials	9,704	9,704	0%
Maintenance & Repair	15,042	23,848	59%
Contractual Services	30,698	31,098	1%
Capital Outlay & Improvements	1,275	-	(100%)
Total	\$ 379,290	\$ 389,582	3%

Significant Impact:

- Maintenance & Repair: NR - increased permit volume (\$10,500)

Code and Health Compliance Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 147,072	\$ 159,282	8%
Supplies & Materials	8,154	7,611	(7%)
Maintenance & Repair	4,987	4,900	(2%)
Contractual Services	16,847	16,695	(1%)
Total	\$ 177,060	\$ 188,488	6%

Significant Impact:

- Salaries & Benefits: reclassify the Senior Code Compliance Officer to a Supervisor position (\$3,690)

FISCAL YEAR 2021-22

GENERAL FUND

Non-Departmental

Janitorial Services

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ -	\$ 78,874	100%
Supplies & Materials	-	5,600	100%
Maintenance & Repair	-	300	100%
Total	\$ -	\$ 84,774	100%

Significant Impact:

- Moved janitorial personnel and other related expenses from PD admin, HR and Non-departmental departments to allow for transparency and easier tracking

FISCAL YEAR 2021-22

Non-Departmental Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ -	\$ 28,500	100%
Supplies & Materials	10,173	5,180	(49%)
Maintenance & Repair	248,032	53,183	(79%)
Contractual Services	196,581	132,340	(33%)
Designated Expenses	192,827	201,604	5%
Economic Development Incentives	519,963	548,046	5%
Total	\$ 1,167,576	\$ 968,853	(17%)

Non-Departmental

Significant Impact:

- Salaries & Benefits: proposed budget accounts for incentive pay (wellness and safe driver), while in YE those expenses are charged to individual departments
- Supplies & Materials: cleaning supplies moved under janitorial service department
- Maintenance & Repair: YE budget includes city hall roof repair; old city hall building demolition; old FD building demolition
- Contractual Services: YE budget includes costs related to legislative services
- Designated Expenses: insurance costs (real & personal property)
- Economic Development Incentives: increase corresponds to sales tax increase

As required by Local Government Code, Section 140.0045.:

(b) FY 2022 proposed budget expenditures for directly or indirectly influencing or attempting to influence the outcome of legislation or administrative action, as those terms are defined in Section 305.002, Government Code total \$13,800

FY 2021 Year to date expenditures for directly or indirectly influencing or attempting to influence the outcome of legislation or administrative action, as those terms are defined in Section 305.002, Government Code total \$0

FISCAL YEAR 2021-22

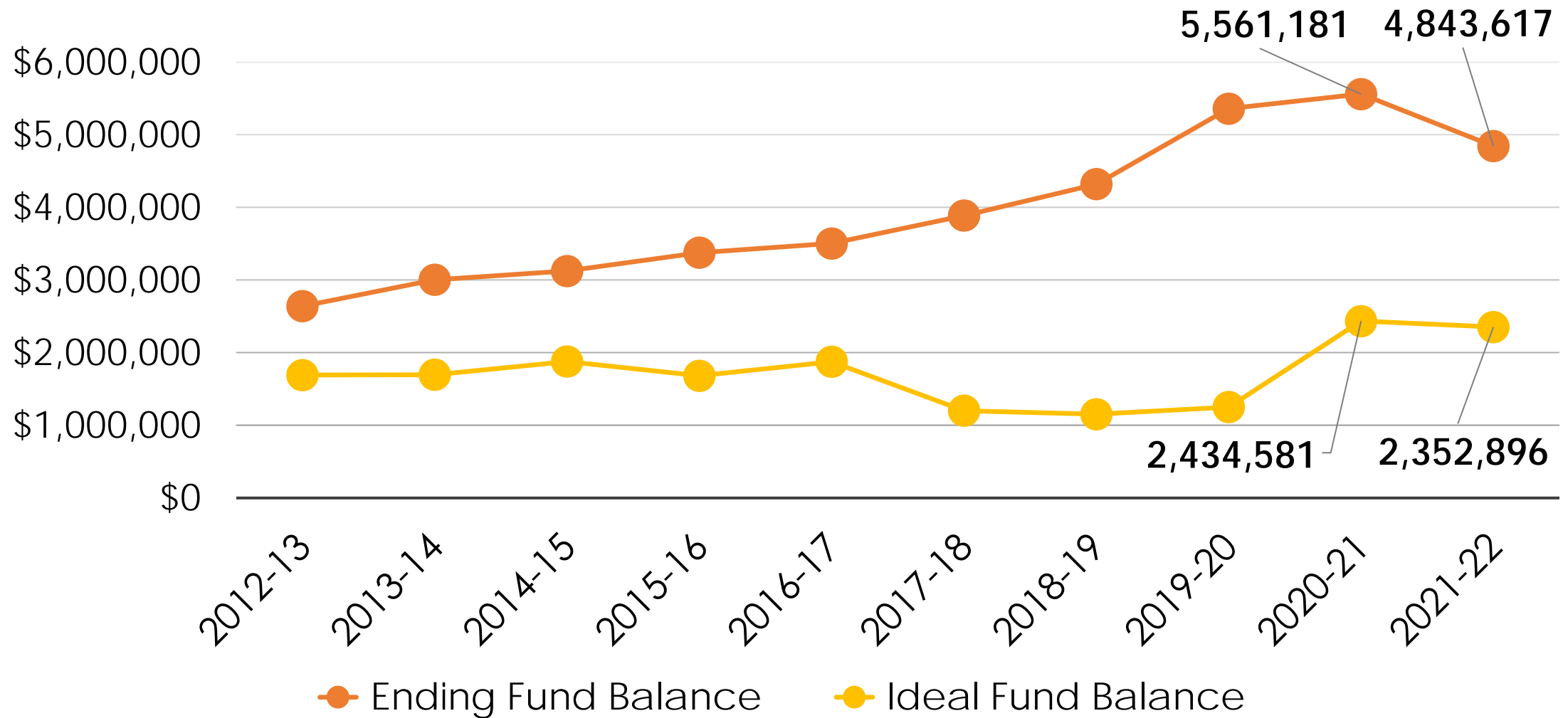
WATER & SEWER FUND

Water & Sewer Fund: Summaries

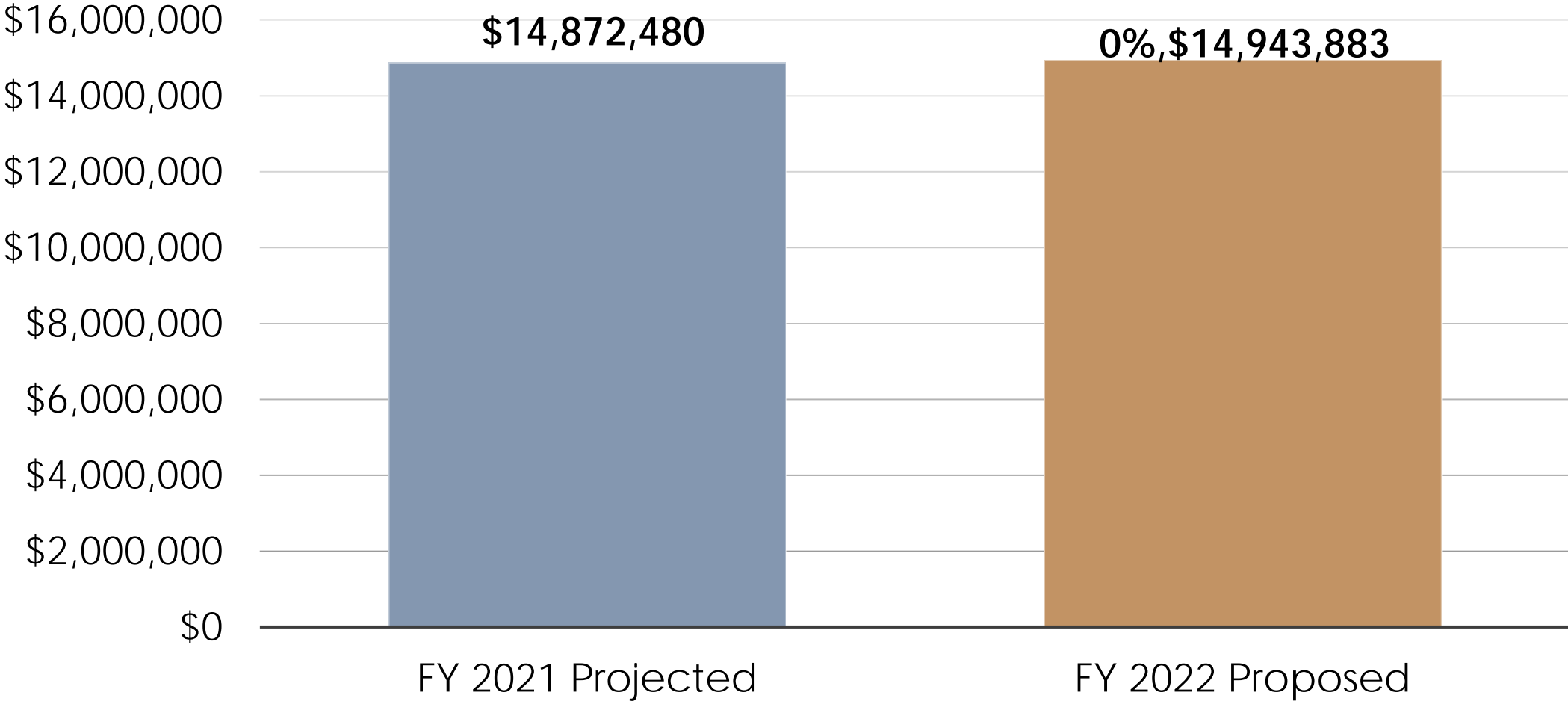
Source	FY 2020-21 Projected	FY 2021-22 Proposed
Beginning Undesignated Fund Balance	\$5,359,819	\$5,561,181
Revenues	14,872,480	14,943,883
Expenditures	(14,671,118)	(15,661,447)
Ending Fund Balance	5,561,181	4,843,617
Ideal Fund Balance	2,434,581	2,352,896
Over/(Under) Ideal Fund Balance	\$3,126,600	\$2,490,721

FISCAL YEAR 2021-22

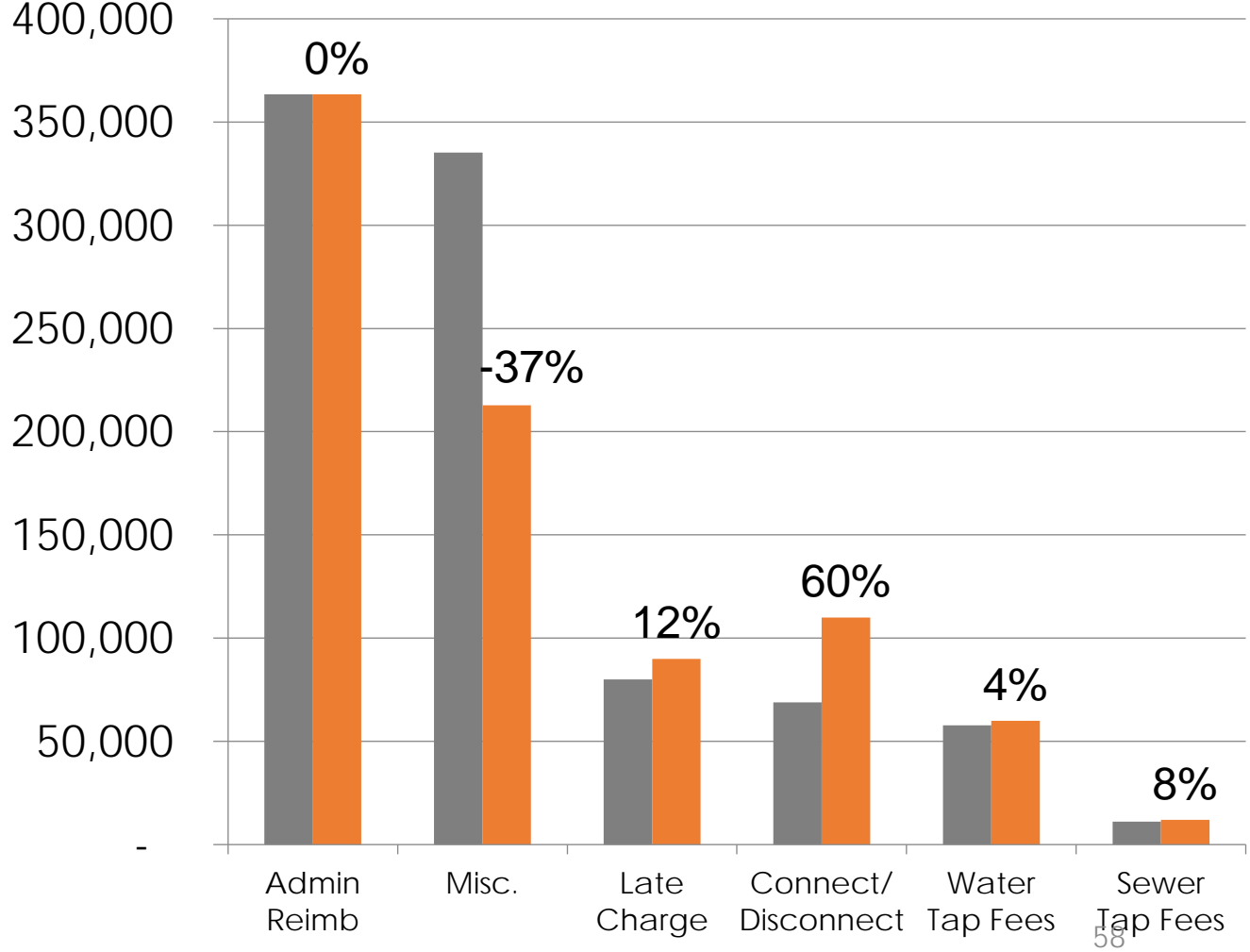
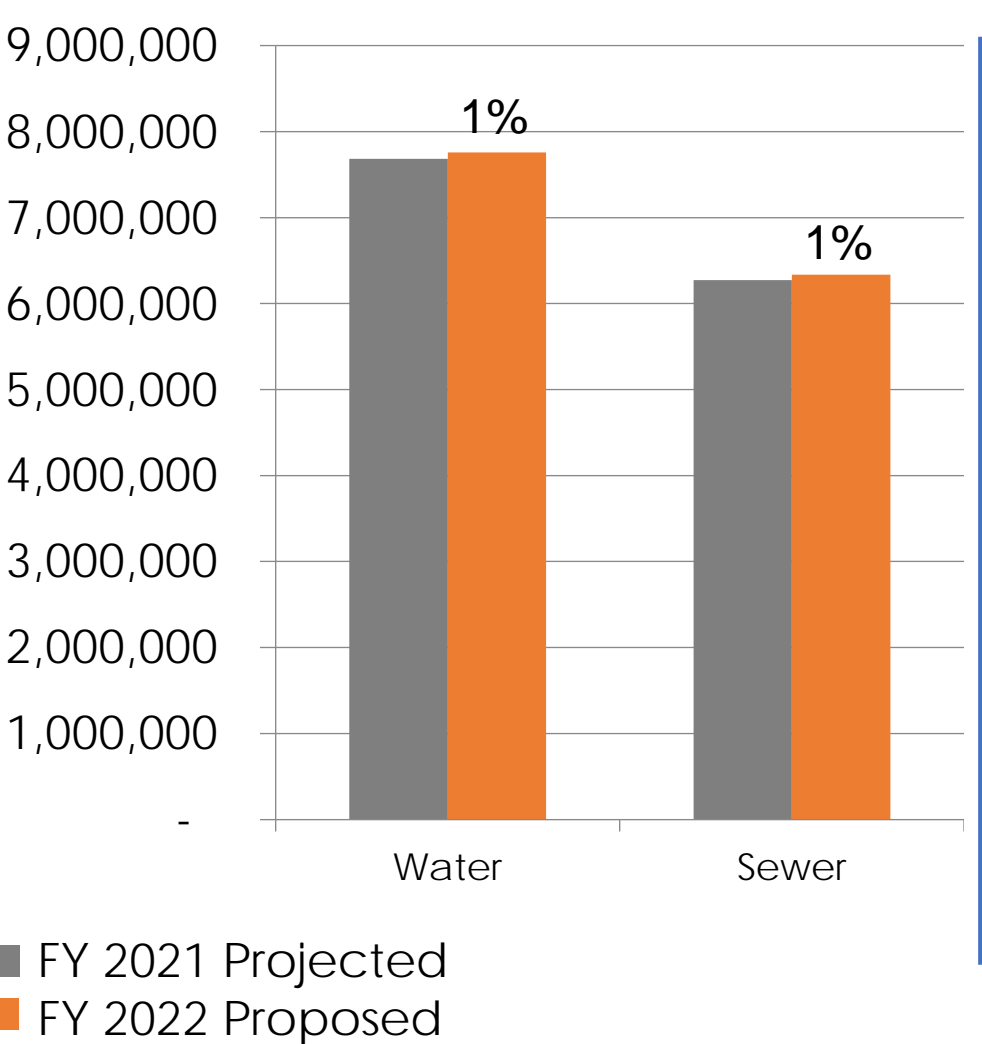
Water & Sewer Fund: Ending Fund Balance



Water & Sewer Fund: Revenues



Water & Sewer Fund: Revenue Comparison



Water & Sewer Fund: Changes in Revenue

- No rate increases are included in the Proposed Budget
- Other user fees include Water/Sewer Tap fees, Connects/Disconnects
- Other Revenues include interest revenue, auction proceeds, insurance proceeds

Proposed Rates

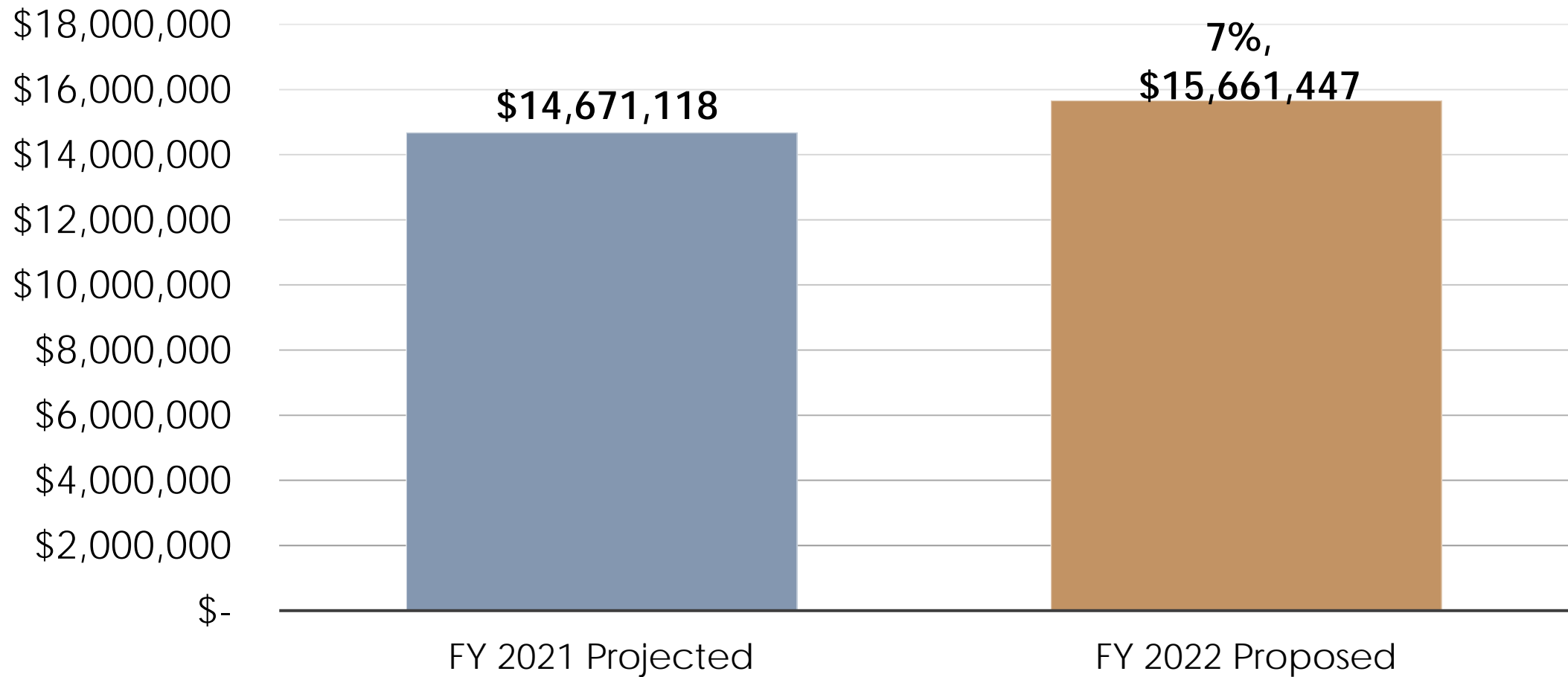
Water – Volumetric Rate
(per 1,000 gallons)

Customer	Current
Residential	\$4.00
Sprinkler	\$3.50
Commercial	\$4.90
Bulk Water	\$7.17
Contractor	\$5.98

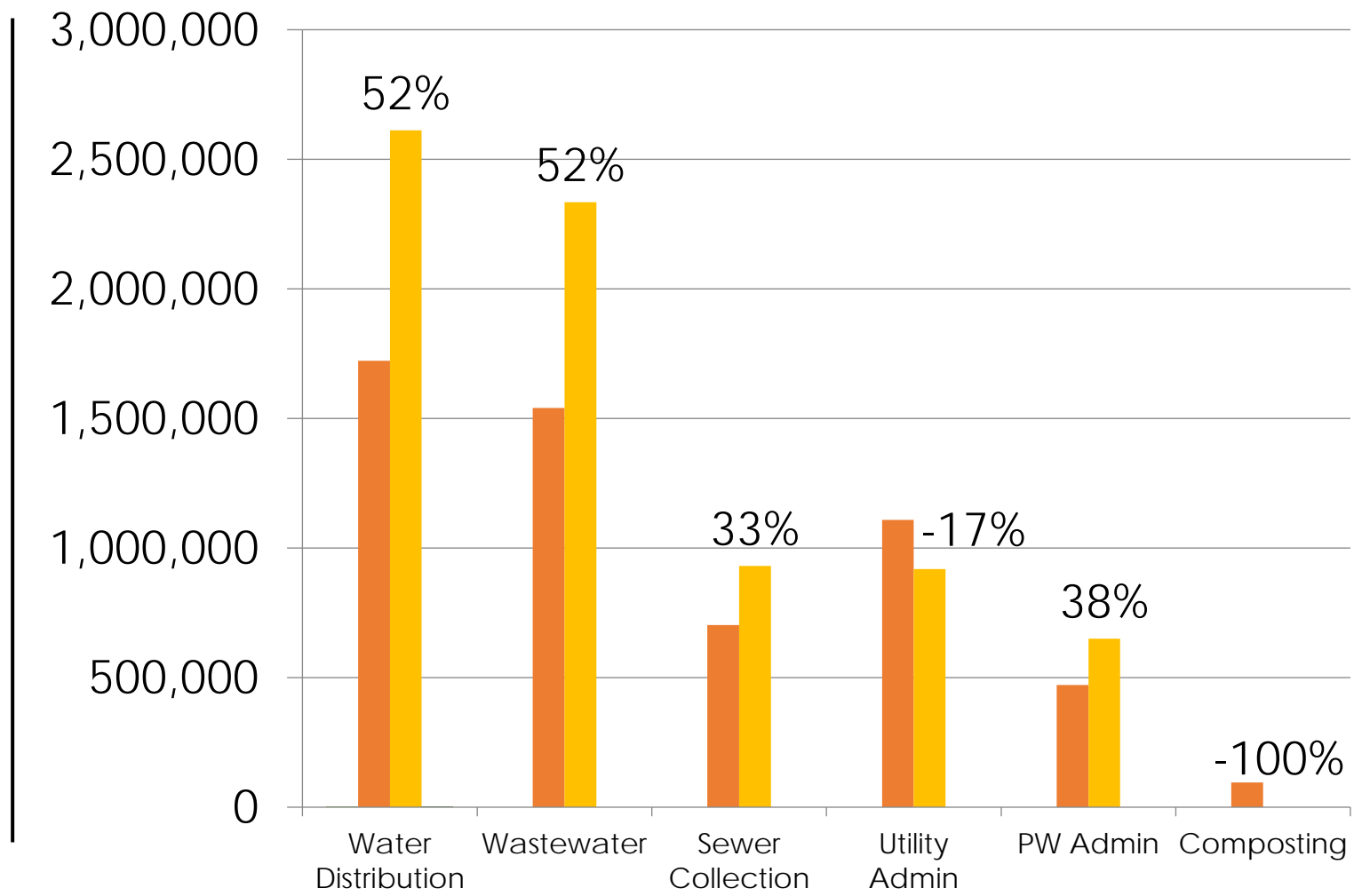
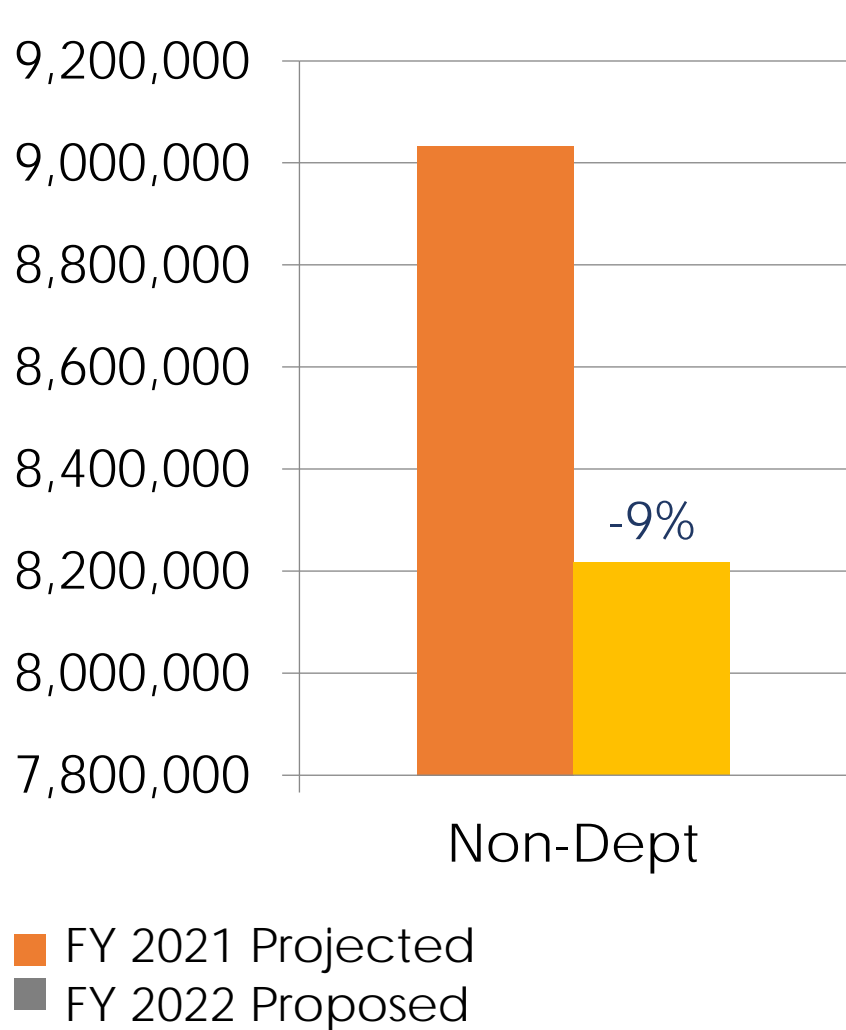
Sewer – Volumetric Rate
(per 1,000 gallons water usage)

Customer	Current
All customers	\$4.85

Water & Sewer Fund: Expenditures



Water & Sewer Expenditure Comparison



FISCAL YEAR 2021-22

Public Works Administration Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 421,188	\$ 495,428	18%
Supplies & Materials	6,821	3,305	(52%)
Maintenance & Repair	3,842	35,745	830%
Contractual Services	34,952	115,820	231%
Capital Outlay & Improvements	4,008	-	(100%)
Total	\$ 470,811	\$ 650,298	38%

PW Admin

Significant Impacts:

- Salaries & Benefits: New Public Relations Specialist position (\$26,084); Additional duties for PW Director (\$18,068)
- Supplies & Materials: electronic equipment and software (laptop for Asst. PW director)
- Maintenance & Repair: PW Drive Road and Parking Lot Repairs (\$15,000); moved incode software expense from Non-Dept.
- Contractual Services: includes engineering services
- Capital Outlay: network security hardware (YE budget)

Utility Administration Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 552,117	\$ 615,642	12%
Supplies & Materials	100,132	96,079	(4%)
Maintenance & Repair	303,728	50,300	(83%)
Contractual Services	141,599	150,988	7%
Designated Expenses	2,500	5,000	100%
Capital Outlay & Improvements	7,640	-	(100%)
Total	\$ 1,107,716	\$ 918,009	(17%)

Significant Impacts:

- Salaries & Benefits: vacancies; health insurance not utilized by staff (YE budget)
- Supplies & Materials: furniture (YE budget)
- Maintenance & Repair: building renovation (YE budget)
- Contractual Services: professional services increased costs
- Capital Outlay: reading unit (mobile Neptune antenna)

FISCAL YEAR 2021-22

Water Distribution Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 690,572	\$ 724,967	5%
Supplies & Materials	131,323	138,816	6%
Maintenance & Repair	221,705	133,054	(40%)
Contractual Services	512,668	514,975	0%
Designated Expenses	47,281	53,424	13%
Capital Outlay & Improvements	-	1,046,250	100%
South Meadows Water Line	118,932	-	(100%)
Total	\$ 1,722,481	\$ 2,611,486	52%

Water Distribution

Significant Impacts:

- Salaries & Benefits: vacancies
- Supplies & Materials: fuel & oil expense
- Maintenance & Repair: facilities repairs and maintenance due to winter storm (YE budget)
- Designated Expenses: annual water system fee (TCEQ), testing & lab analysis fees
- Capital Outlay: NR storage building at Taylor Mountain Pump Station (\$86,250) and Portable Generator/Switch Gear- Back up electric generator for 20" Pump Station (\$800,000)
- South Meadows Water Line included in YE

Sewer Collection Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 459,078	\$ 500,132	9%
Supplies & Materials	38,807	43,625	12%
Maintenance & Repair	156,871	178,247	14%
Contractual Services	41,598	46,750	12%
Capital Outlay & Improvements	6,000	162,000	2600%
Total	\$ 702,354	\$ 930,754	33%

Significant Impacts:

- Salaries & Benefits: vacancies; health insurance not utilized by staff (YE budget)
- Supplies & Materials: two (2) Gas Detectors (\$2,000); Utility Sewer Detector (\$2,000)
- Maintenance & Repair: PW Drive Road and Parking Lot Repairs (\$15,000); vehicle & equipment maintenance costs
- Contractual Services: utilities costs
- Capital Outlay: portable Generator/Switch Gear (\$156,000)

Wastewater Treatment Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 61,633	\$ 74,735	21%
Supplies & Materials	1,053	1,215	15%
Maintenance & Repair	408	500	23%
Contractual Services	692	3,694	434%
Total	\$ 63,786	\$ 80,144	26%

Significant Impact:

- Salaries & Benefits: vacancies
- Contractual Services: professional development

WWTP South Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 145,346	\$ 162,270	12%
Supplies & Materials	21,472	23,086	8%
Maintenance & Repair	124,764	96,045	-23%
Contractual Services	73,838	71,428	-3%
Designated Expenses	60,319	75,295	25%
Capital Outlay & Improvements	-	200,000	100%
Total	\$ 425,739	\$ 628,124	48%

WWTP South

Significant Impacts:

- Salaries & Benefits: vacancies
- Supplies & Materials: fuel costs
- Maintenance & Repair: equipment (pump/motor) replacements (YE budget)
- Contractual Services: utilities costs
- Designated Expenses: sludge disposal costs
- Capital Outlay: Generator/Switch Gear (\$200,000)

As required by Local Government Code, Section 140.0045.:

FY 2022 proposed budget expenditures for notices required by law to be published in the newspaper total \$0

FY 2021 year to date expenditures for notices required by law to be published in the newspaper total \$0

FISCAL YEAR 2021-22

WWTP Northeast Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 176,780	\$ 206,628	17%
Supplies & Materials	22,035	24,550	11%
Maintenance & Repair	86,013	59,115	(31%)
Contractual Services	142,779	153,161	7%
Designated Expenses	66,750	92,609	39%
Capital Outlay & Improvements	-	200,000	100%
Total	\$ 494,357	\$ 736,063	49%

WWTP Northeast

Significant Impacts:

- Salaries & Benefits: vacancies
- Supplies & Materials: fuel costs
- Maintenance & Repair: valve replacement (YE budget)
- Contractual Services: utilities costs
- Designated Expenses: sludge disposal costs
- Capital Outlay: Generator/Switch Gear (\$200,000)

As required by Local Government Code, Section 140.0045.:

FY 2022 proposed budget expenditures for notices required by law to be published in the newspaper total \$0

FY 2021 year to date expenditures for notices required by law to be published in the newspaper total \$0

FISCAL YEAR 2021-22

WWTP Northwest Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 165,116	\$ 201,306	22%
Supplies & Materials	23,355	30,239	29%
Maintenance & Repair	102,887	115,335	12%
Contractual Services	158,723	161,816	2%
Designated Expenses	65,119	88,896	37%
Capital Outlay & Improvements	-	250,000	100%
Total	\$ 515,200	\$ 847,592	65%

WWTP Northwest

Significant Impacts:

- Salaries & Benefits: vacancies
- Supplies & Materials: fuel costs
- Maintenance & Repair: PW Drive Road and Parking Lot Repairs (\$15,000)
- Contractual Services: utilities costs
- Designated Expenses: sludge disposal costs
- Capital Outlay: Generator/Switch Gear (\$250,000)

As required by Local Government Code, Section 140.0045.:

FY 2022 proposed budget expenditures for notices required by law to be published in the newspaper total \$0

FY 2021 year to date expenditures for notices required by law to be published in the newspaper total \$0

WWTP Laboratory Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Supplies & Materials	\$ 12,220	\$ 12,613	3%
Contractual Services	28,712	30,152	5%
Total	\$ 40,932	\$ 42,765	4%

Composting Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Supplies & Materials	150	-	(100%)
Maintenance & Repair	2,650	-	(100%)
Contractual Services	91,754	-	(100%)
Total	\$ 94,554	\$ -	(100%)

Composting has been moved under Solid Waste Fund due to being a SW function

FISCAL YEAR 2021-22

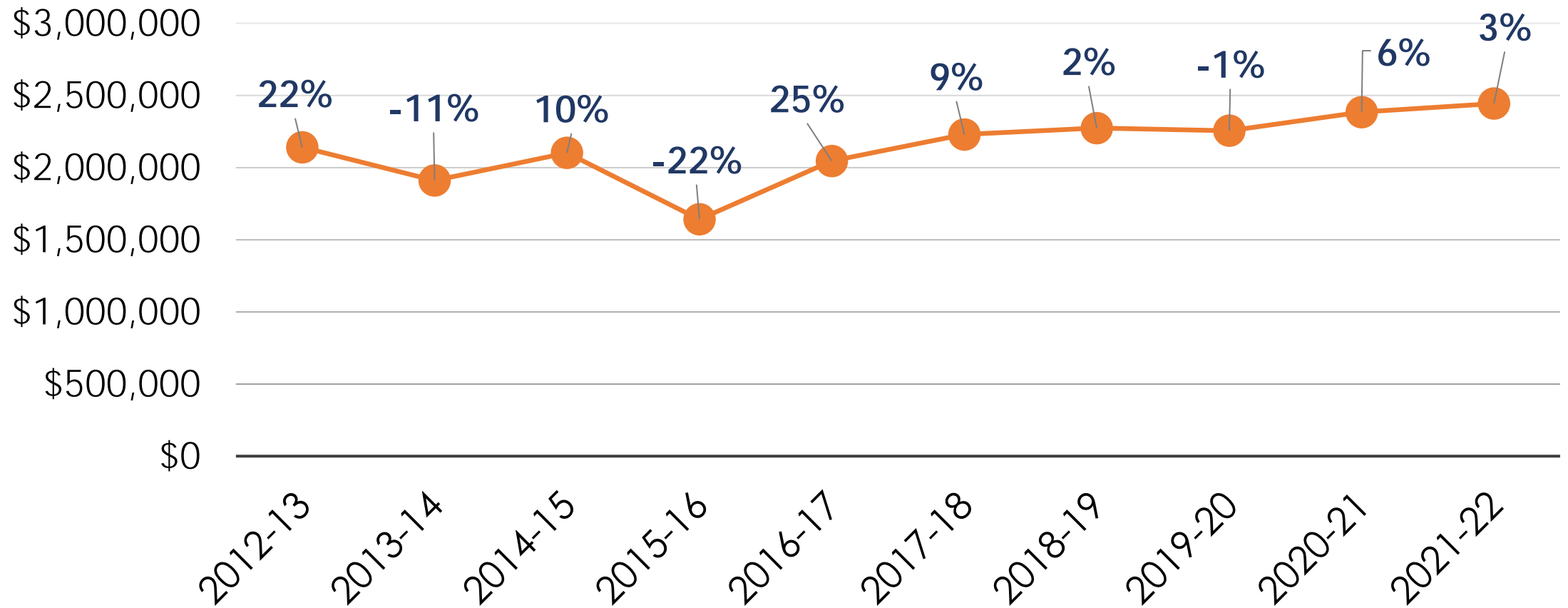
Non-Departmental Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Maintenance & Repair	21,881	-	(100%)
Contractual Services	38,728	2,015	(95%)
Designated Expenses	66,932	70,282	5%
Admin Cost Reimb.	1,035,781	1,035,781	0%
Water Purchases	2,384,413	2,444,120	3%
Debt Service	4,915,145	4,391,614	(11%)
CCN Purchase/Filling Fees	442,995	59,000	(87%)
Econ. Dev. Incentives	123,000	211,000	72%
Other	4,313	2,400	(44%)
Total	\$ 9,033,188	\$ 8,216,212	(9%)

Non-Departmental Significant Impacts

- Maintenance & Repair: software expense moved under PW admin (incode, agenda quick, time clock)
- Contractual Services: arbitrage rebate fees and professional services moved under PW admin (audit fees, actuarial services)
- Designated Expenses: insurance costs (real & personal property)
- Debt Service: decrease in debt payments
- CCN application and filing fees: we do not anticipate an increase
- Economic Development Incentive: WB Development
- Other expenses include bond agent fees, auctioneer fees

Water & Sewer Fund : Cost of Water



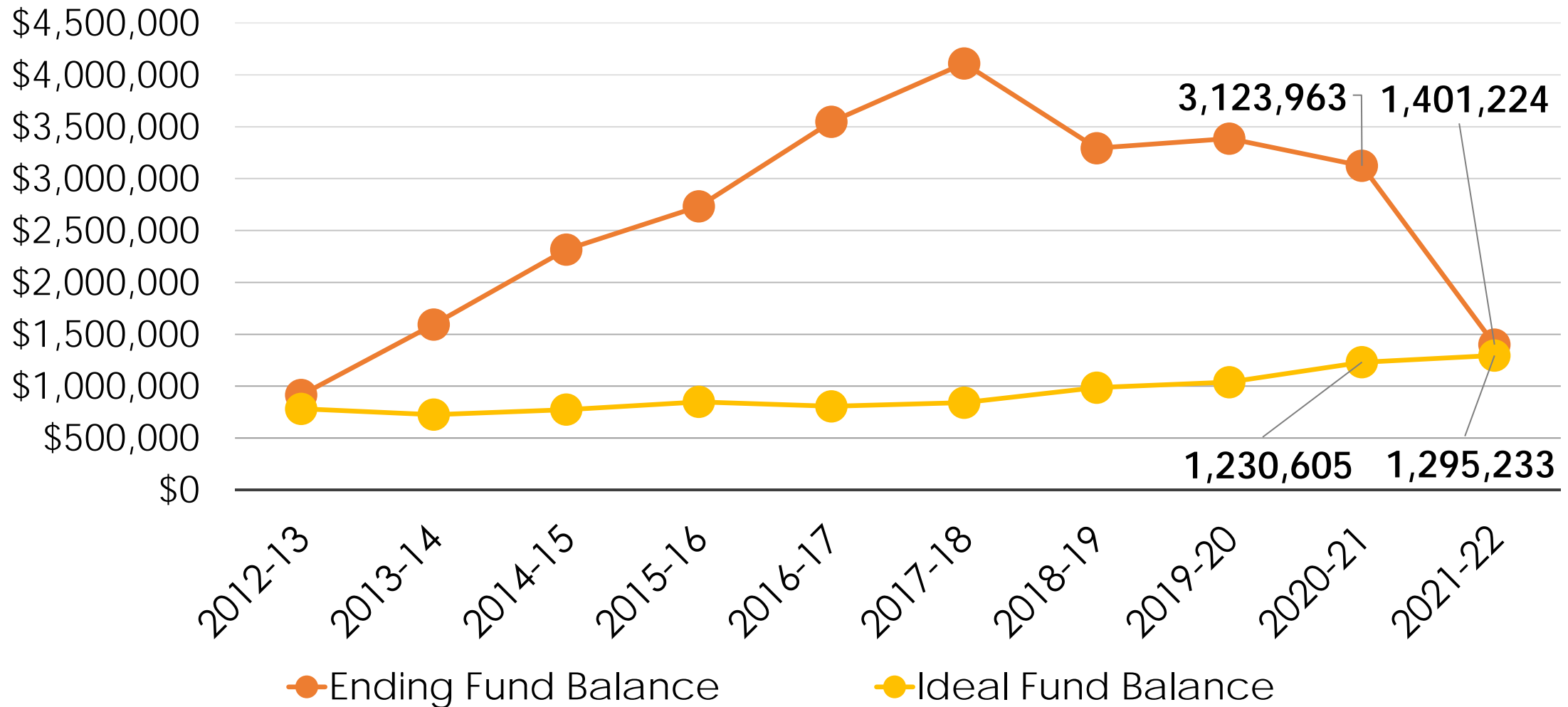
FISCAL YEAR 2021-22

SOLID WASTE FUND

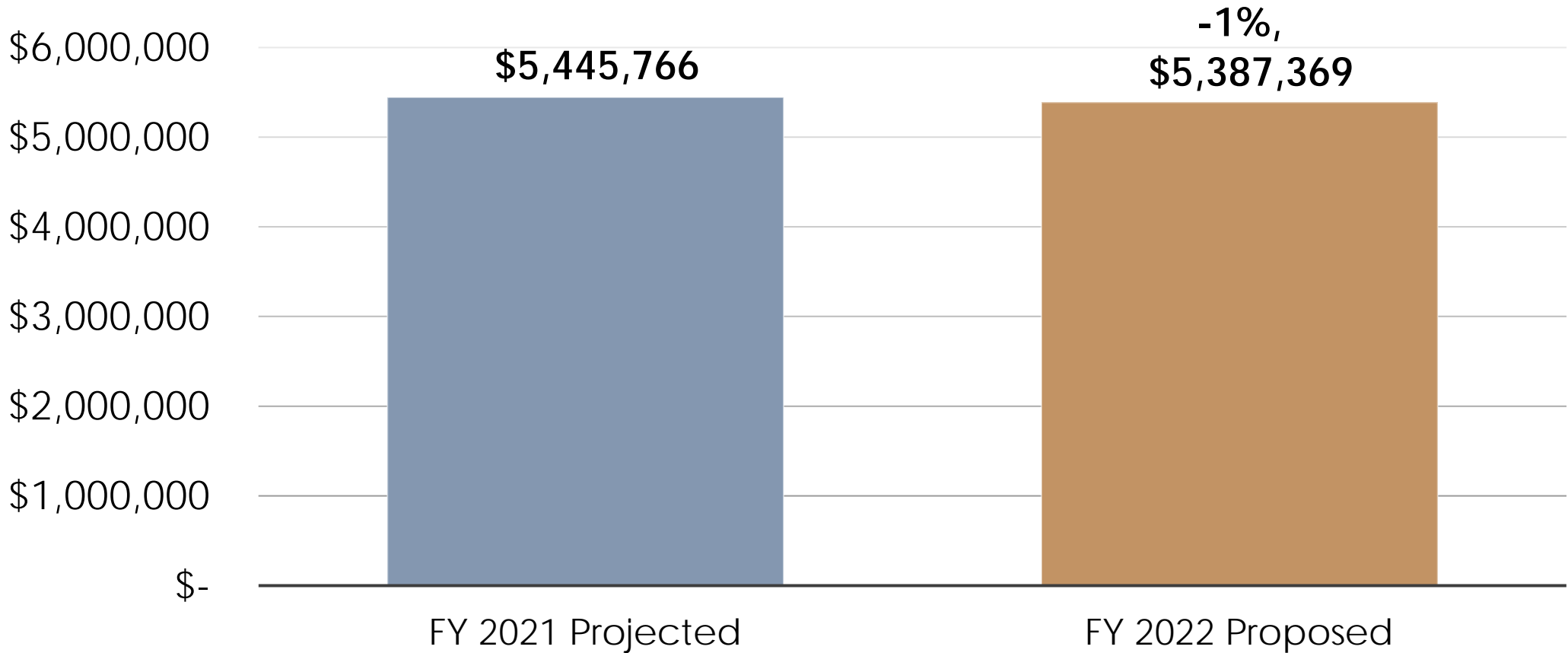
Solid Waste Fund: Summaries

Source	FY 2020-21 Projected	FY 2021-22 Proposed
Beginning Undesignated Fund Balance	\$3,386,096	\$3,123,963
Revenues	5,445,766	5,387,369
Expenditures	(5,707,899)	(7,110,108)
Ending Fund Balance	3,123,963	1,401,224
Ideal Fund Balance	1,230,605	1,295,233
Over/(Under) Ideal Fund Balance	\$1,893,358	\$105,991

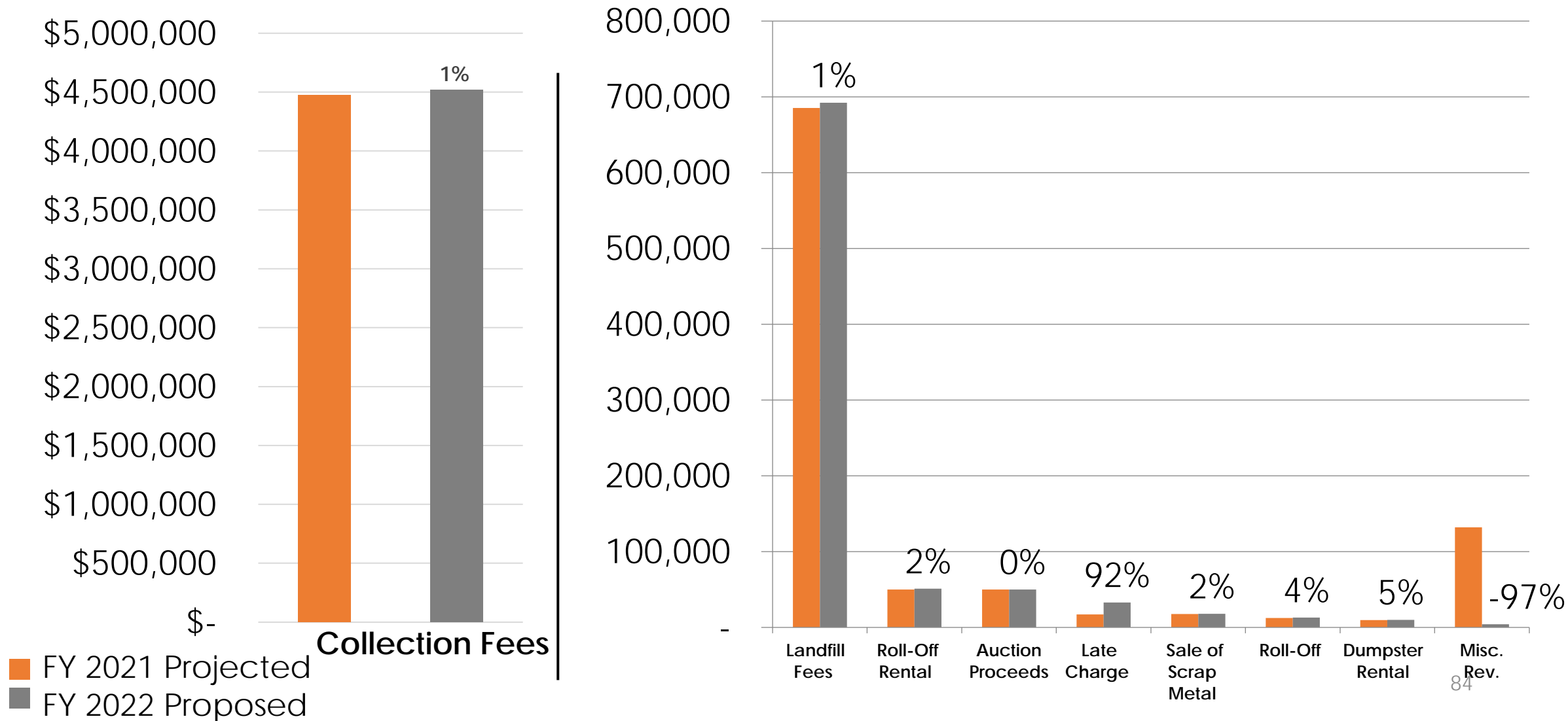
Solid Waste Fund: Ending Fund Balance



Solid Waste Fund: Revenues



Solid Waste Fund Revenue Comparison



Solid Waste Fund: Changes in Revenue

- No rate increases are included in the Proposed Budget
- Other user fees include: customer roll-off fees, roll-off rental, sale of scrap metal
- Other income include interest revenue, auction and insurance proceeds

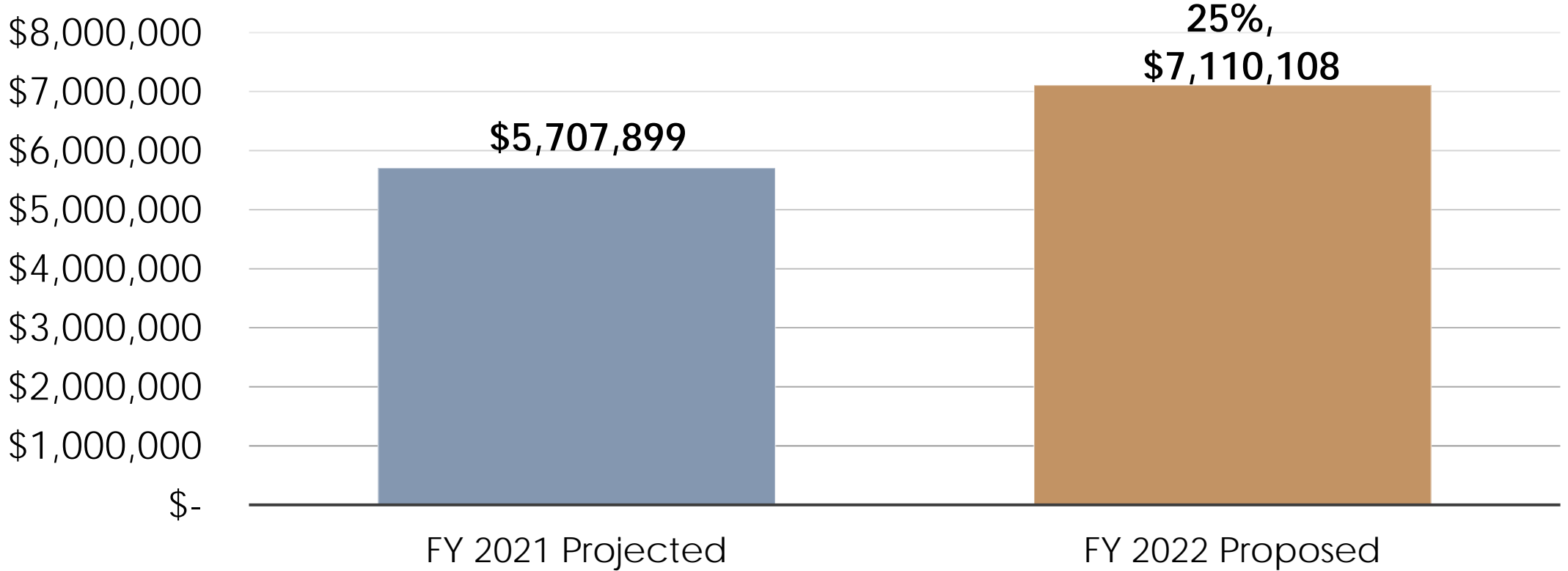
Proposed Rates

Customer	Current
Residential – 96 Gal Bin	\$19.83
Commercial – 96 Gal Bin	\$41.31

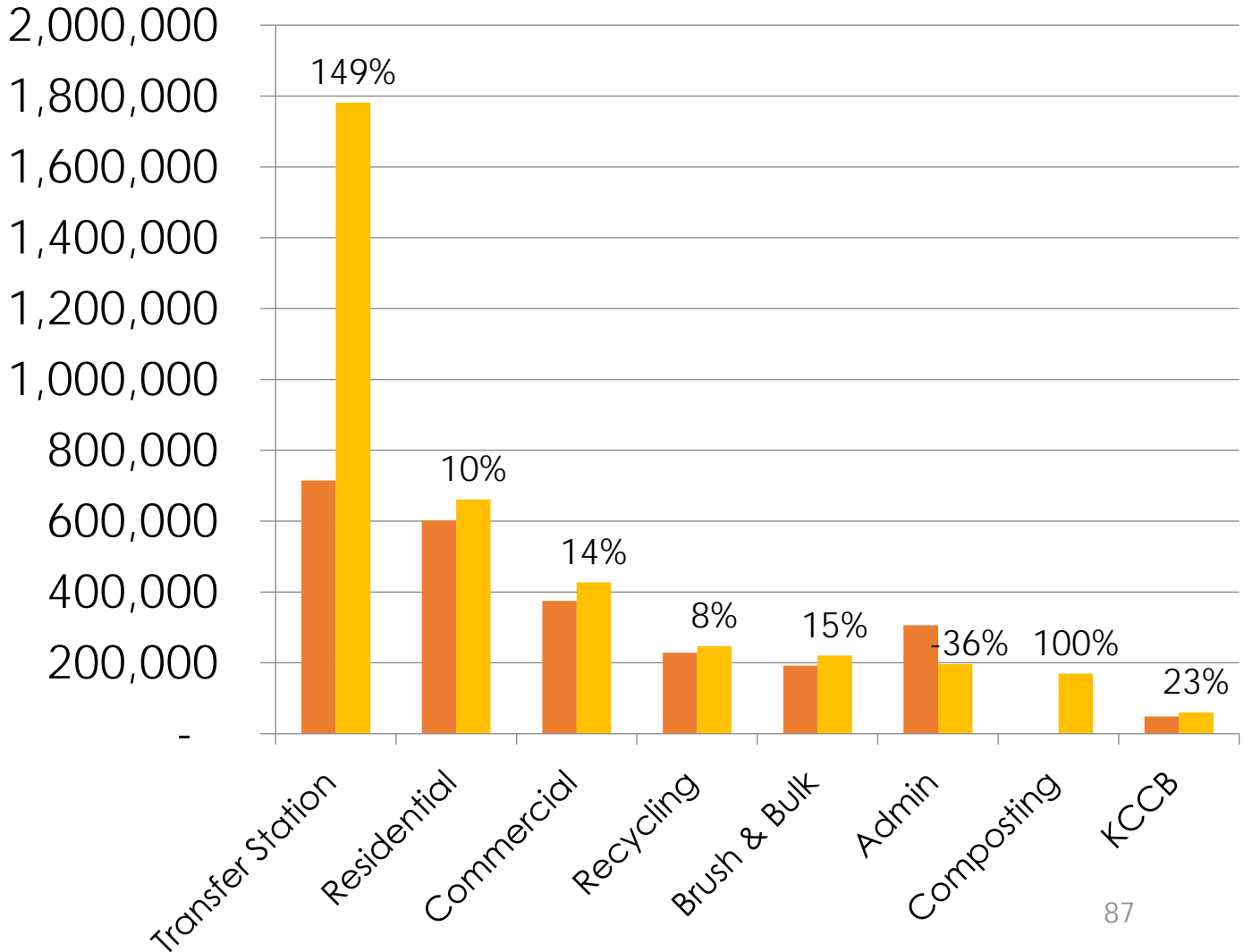
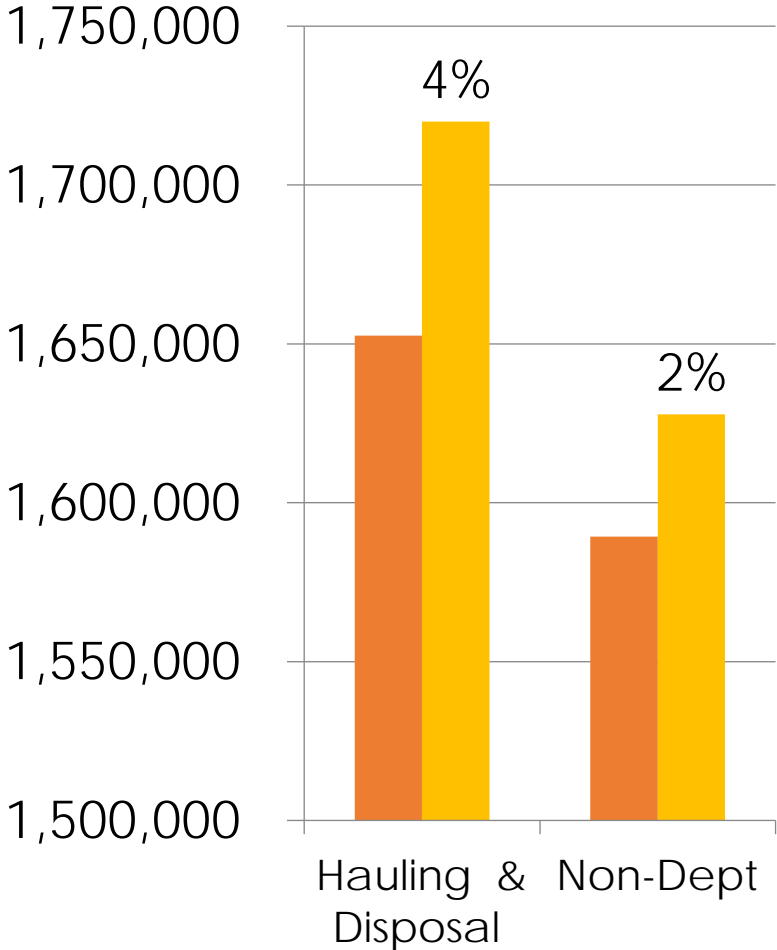
Future Discussion

- Brush and Bulk Pick Up Ordinance

Solid Waste Fund: Expenditures



Solid Waste: Expenditure Comparison



■ FY 2021 Projected
■ FY 2022 Proposed

Solid Waste Administration Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 136,305	\$ 146,378	7%
Supplies & Materials	11,029	4,730	(57%)
Maintenance & Repair	146,986	17,492	(88%)
Contractual Services	9,418	27,723	194%
Capital Outlay & Improvements	2,004	-	(100%)
Total	\$ 305,742	\$ 196,323	(36%)

Significant Impacts:

- Salaries & Benefits: health insurance not utilized by staff (YE budget)
- Supplies & Materials: furniture and fixtures
- Maintenance Repair: : building repairs and maintenance due to winter storm (YE budget)
- Contractual Services: for arbitrage rebate service fees, bank service charges, and professional services allocation

Residential Collection Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 394,248	\$ 424,054	8%
Supplies & Materials	120,828	130,240	8%
Maintenance & Repair	80,000	100,196	25%
Contractual Services	6,740	6,650	(1%)
Total	\$ 601,816	\$ 661,140	10%

Significant Impacts:

- Salaries & Benefits: health insurance not utilized by staff (YE budget)
- Supplies & Materials: dumpster/carts expense
- Maintenance & Repair: Routeware annual support fees (\$20,196)

Recycling Collection Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 166,019	\$ 187,106	13%
Supplies & Materials	30,234	24,680	(18%)
Maintenance & Repair	29,000	32,372	12%
Contractual Services	3,460	3,090	(11%)
Total	\$ 228,713	\$ 247,248	8%

Significant Impacts:

- Salaries & Benefits: vacancies; health insurance not utilized by staff (YE budget)
- Supplies & Materials: furniture & fixtures and communication equipment-radio (YE budget)
- Maintenance & Repair: Routeware annual support fees (\$3,372)

Brush & Bulk Collection Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 125,071	\$ 144,053	15%
Supplies & Materials	30,683	34,075	11%
Maintenance & Repair	30,000	40,104	34%
Contractual Services	2,588	2,220	(14%)
Capital Outlay & Improvements	3,545	-	(100%)
Total	\$ 191,887	\$ 220,452	15%

Significant Impacts:

- Salaries & Benefits: health insurance not utilized by staff (YE budget)
- Supplies & Materials: truck mount radio (\$3,500)
- Maintenance & Repair: Routeware annual support fees (\$10,104)

Commercial Collection Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 267,983	\$ 286,128	7%
Supplies & Materials	49,829	56,020	12%
Maintenance & Repair	52,855	80,836	53%
Contractual Services	4,274	3,850	(10%)
Total	\$ 374,941	\$ 426,834	14%

Significant Impacts:

- Salaries & Benefits: health insurance not utilized by staff (YE budget)
- Supplies & Materials: fuel and oil costs; truck mount radio (\$3,500)
- Maintenance & Repair: Routeware annual support fees (\$16,836); dumpsters/carts

Keep Copperas Cove Beautiful Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 19,565	\$ 26,444	35%
Supplies & Materials	22,570	23,430	4%
Contractual Services	6,196	9,550	54%
Total	\$ 48,331	\$ 59,424	23%

Significant Impacts:

- Salaries & Benefits: KCCB Executive Director reclassification to a FT Public Relations/KCCB Executive Director (\$9,028)
- Supplies & Materials: fuel and oil costs; new furniture
- Contractual Services: professional development

As required by Local Government Code, Section 140.0045.:

- a) FY 2022 proposed budget expenditures for notices required by law to be published in the newspaper total \$3,100. FY 2021 year to date expenditures for notices required by law to be published in the newspaper total \$2,150.

Composting

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ -	\$ 1,500	100%
Supplies & Materials	-	4,150	100%
Contractual Services	-	98,850	100%
Designated Expenses	-	65,000	100%
Total	\$ -	\$ 169,500	100%

Composting has been moved under Solid Waste Fund due to being a SW function

Disposal/Transfer Station Expenditures

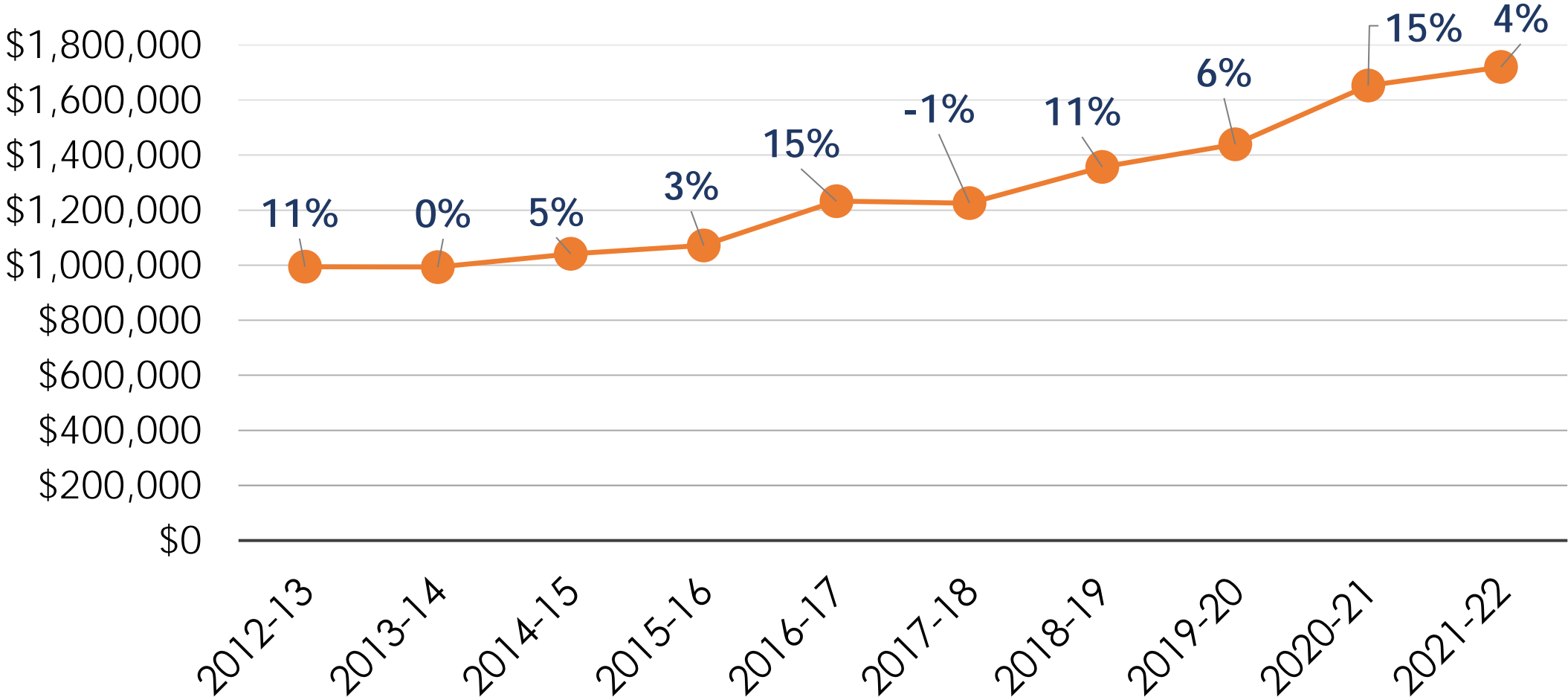
Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 286,229	\$ 373,020	30%
Supplies & Materials	23,196	18,690	(19%)
Maintenance & Repair	52,300	52,300	0%
Contractual Services	26,363	34,135	29%
Designated Expenses	1,760,289	1,731,000	(2%)
Capital Outlay & Improvements	218,735	1,292,200	491%
Total	\$ 2,367,112	\$ 3,501,345	48%

Disposal/Transfer Station Significant Impacts

- Salaries & Benefits: vacancies; health insurance not utilized by staff (YE budget)
- Supplies & Materials: air compressor (YE budget)
- Contractual Services: utilities costs
- Designated Expenses: moved compost related expenses to the compost department (monitoring, permit modification); disposal & hauling costs
- Capital Outlay: Tire Machine to assist changing commercial size tires (\$6,500); Scale House Expansion and Rehabilitation (\$60,000); Transfer Station Expansion and Rehabilitation (\$1,225,700)

FISCAL YEAR 2021-22

Solid Waste Fund: Hauling & Disposal Cost



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Solid Waste Non-Departmental Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Maintenance & Repair	\$ 15,561	-	(100%)
Contractual Services	25,938	-	(100%)
Designated Expenses	84,042	88,244	5%
Capital Outlay & Improvements	139,822	172,013	23%
Admin Cost Reimbursement	902,621	902,621	0%
Debt Service	421,373	464,964	10%
Total	\$ 1,589,357	\$ 1,627,842	2%

Non-Departmental Significant Impacts

- Maintenance & Repair: software expense moved under SW admin (incode, agenda quick, time clock)
- Contractual Services: arbitrage rebate fees and professional services moved under SW admin (audit fees, actuarial services)
- Designated Expenses: insurance costs (real & personal property)
- Capital Outlay: construction of wash rack facility
- Debt Service: increase in debt payments

FISCAL YEAR 2021-22

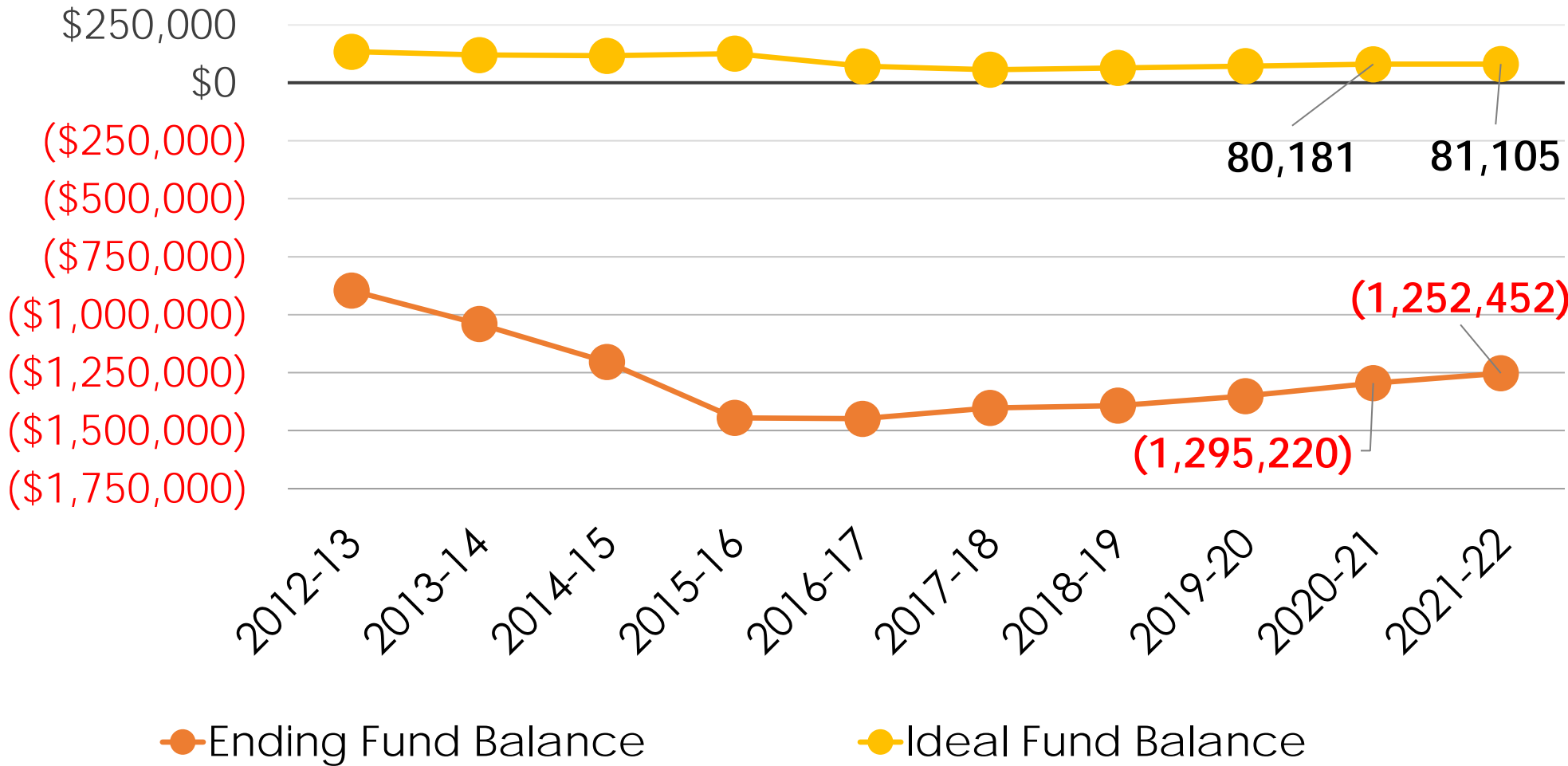
GOLF COURSE FUND

Golf Course Fund: Summaries

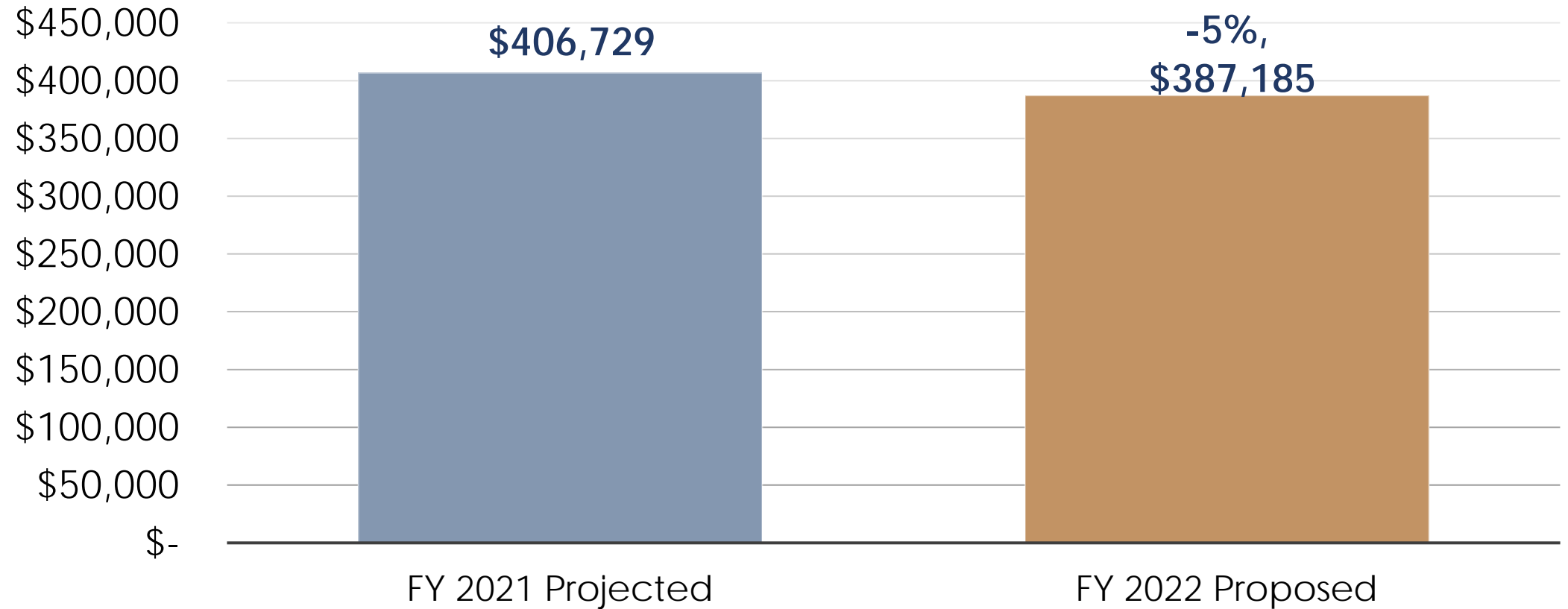
Source	FY 2020-21 Projected	FY 2021-22 Proposed
Beginning Undesignated Fund Balance	(\$1,350,579)	(\$1,295,220)
Revenues	406,729	387,185
Expenditures	(351,370)	(344,417)
Ending Fund Balance	(1,295,220)	(1,252,452)
Ideal Fund Balance	80,181	81,105
Over/(Under) Ideal Fund Balance	(\$1,375,401)	(\$1,333,557)

FISCAL YEAR 2021-22

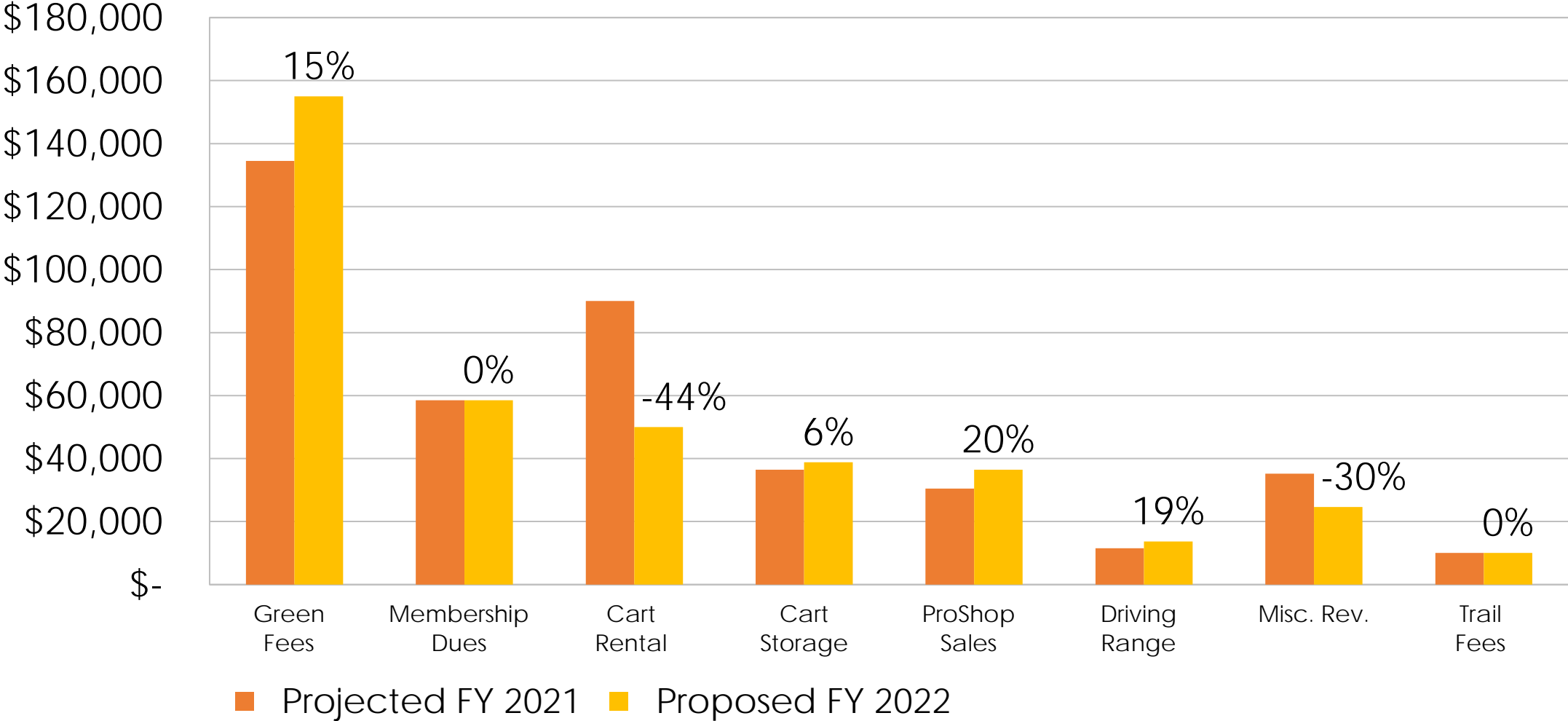
Golf Course Fund: Ending Fund Balance



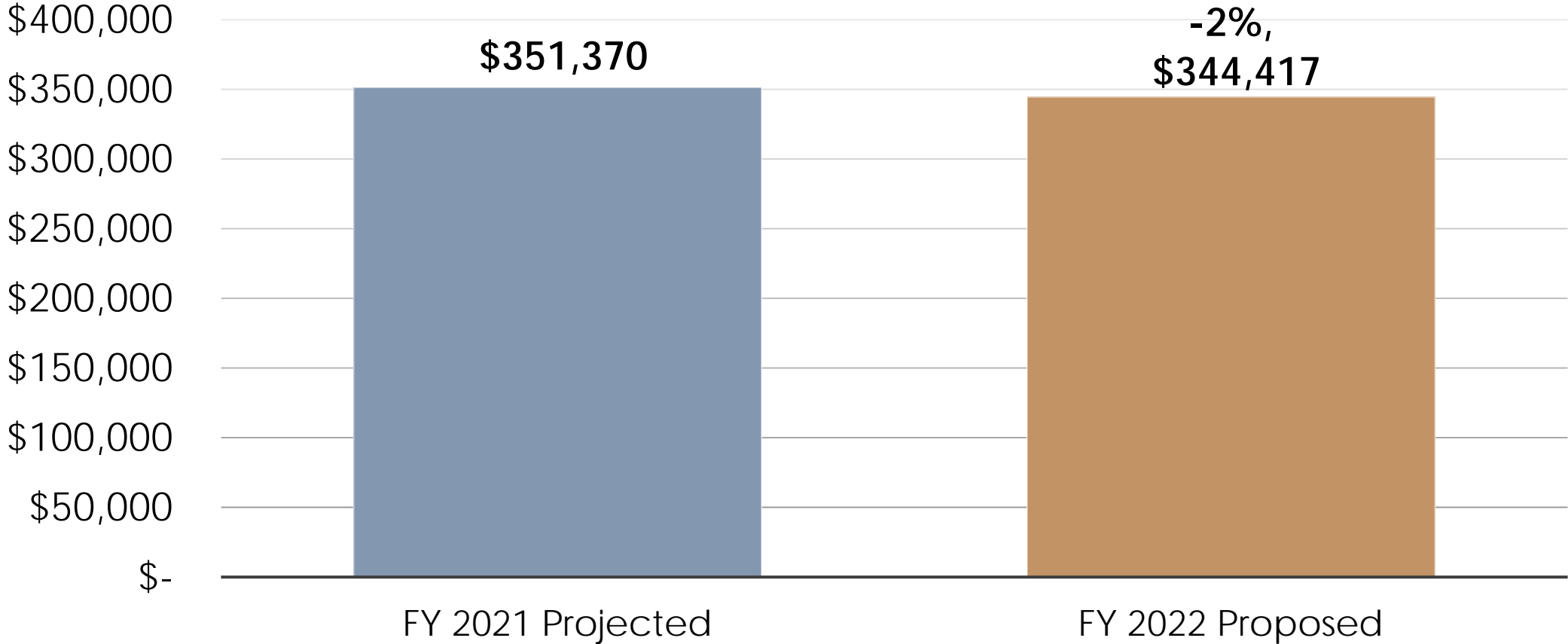
Golf Course Fund: Revenues



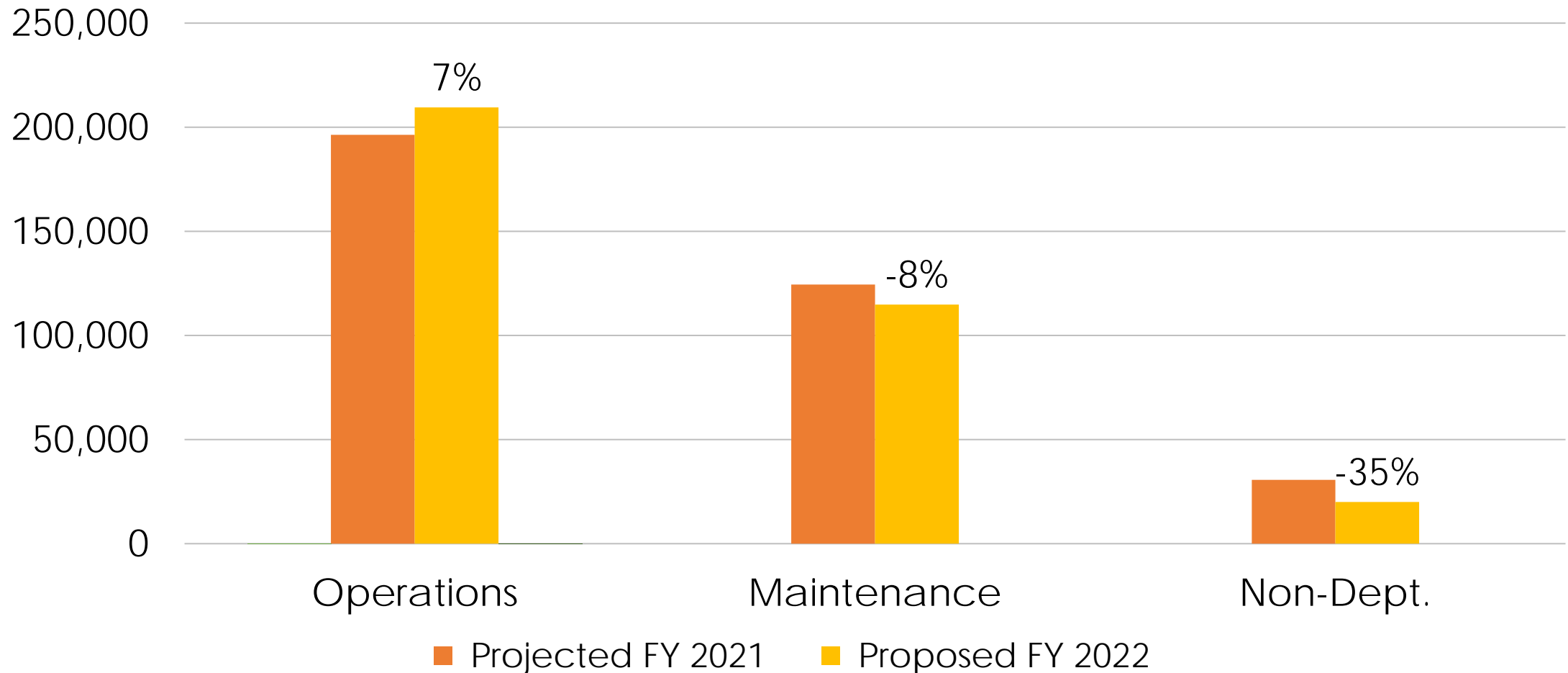
Golf Course Fund: Revenue Comparison



Golf Course Fund: Expenditures



Golf Course: Expenditure Comparison



Golf Course Operations Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 77,722	\$ 88,668	14%
Supplies & Materials	4,199	3,699	(12%)
Maintenance & Repair	7,760	7,340	(5%)
Contractual Services	69,505	68,760	(1%)
Designated Expenses	37,122	41,078	11%
Total	\$ 196,308	\$ 209,545	7%

Significant Impacts:

- Salaries & Benefits: health insurance not utilized by staff (YE budget)
- Supplies & Materials: office and cleaning supplies
- Designated Expenses: cost of goods expense (Pro Shop)

Golf Course Maintenance Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Supplies & Materials	\$ 57,102	\$ 61,098	7%
Maintenance & Repair	53,875	39,680	(26%)
Contractual Services	13,437	14,096	5%
Total	\$ 124,414	\$ 114,874	(8%)

Significant Impacts:

- Supplies & Materials: mechanical tools; chemical costs
- Maintenance & Repair: building repairs and maintenance due to winter storm (YE budget)

Golf Course Non-Departmental Expenditures

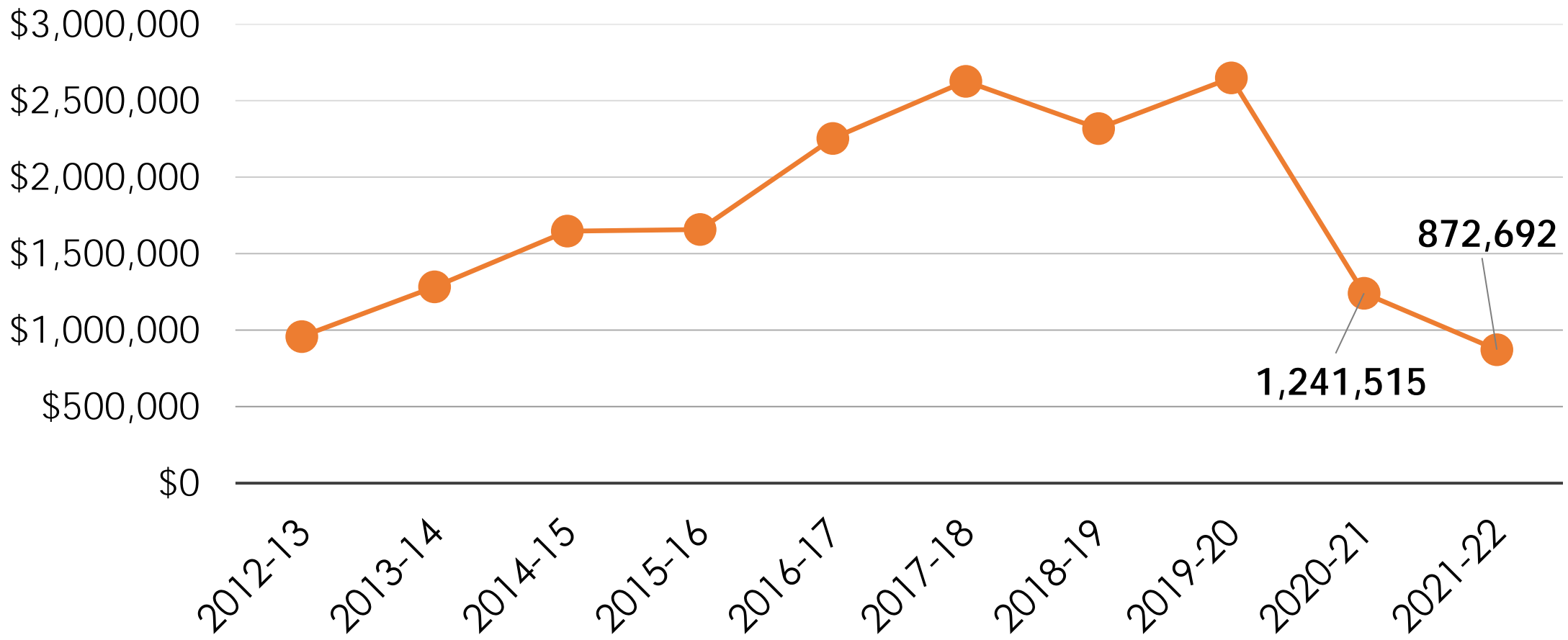
Category	Projected FY 2021	Proposed FY 2022	Variance %
Debt Service	\$ 30,648	\$ 19,998	(35%)
Total	\$ 30,648	\$ 19,998	(35%)

FISCAL YEAR 2021-22

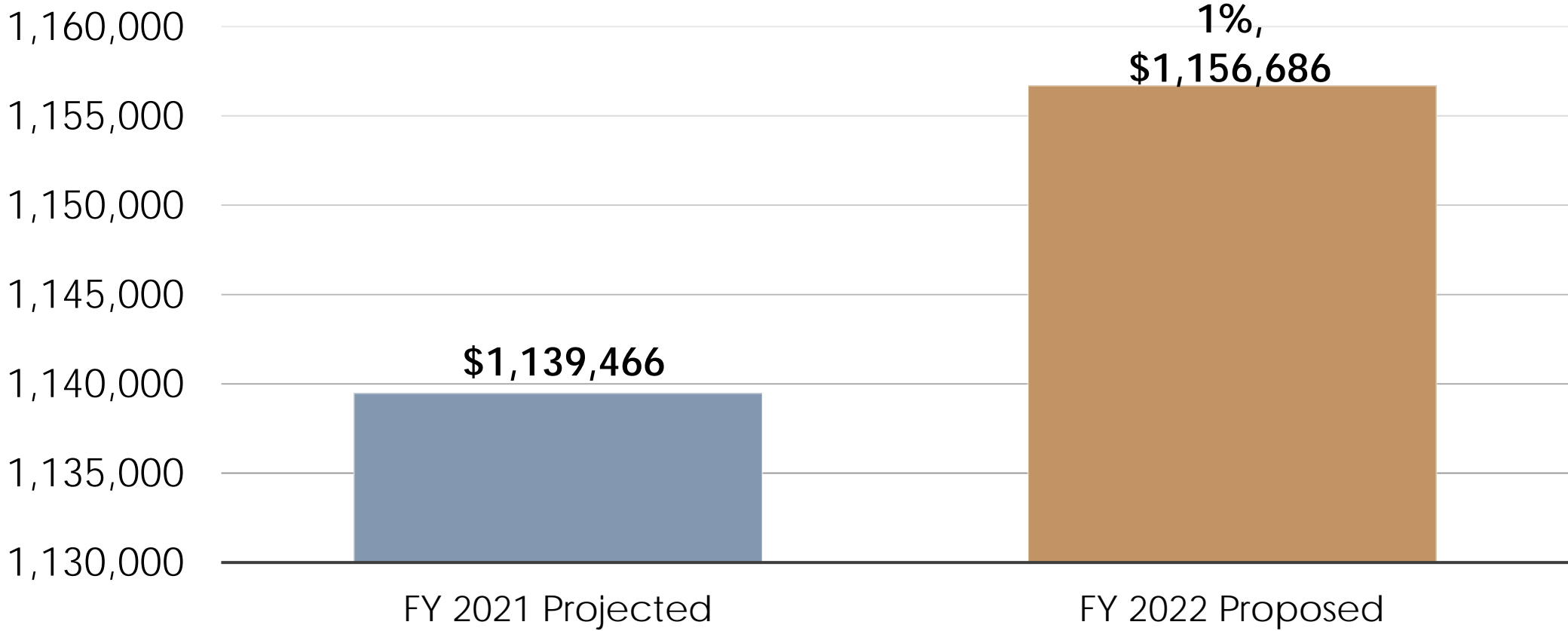
DRAINAGE UTILITY FUND

FISCAL YEAR 2021-22

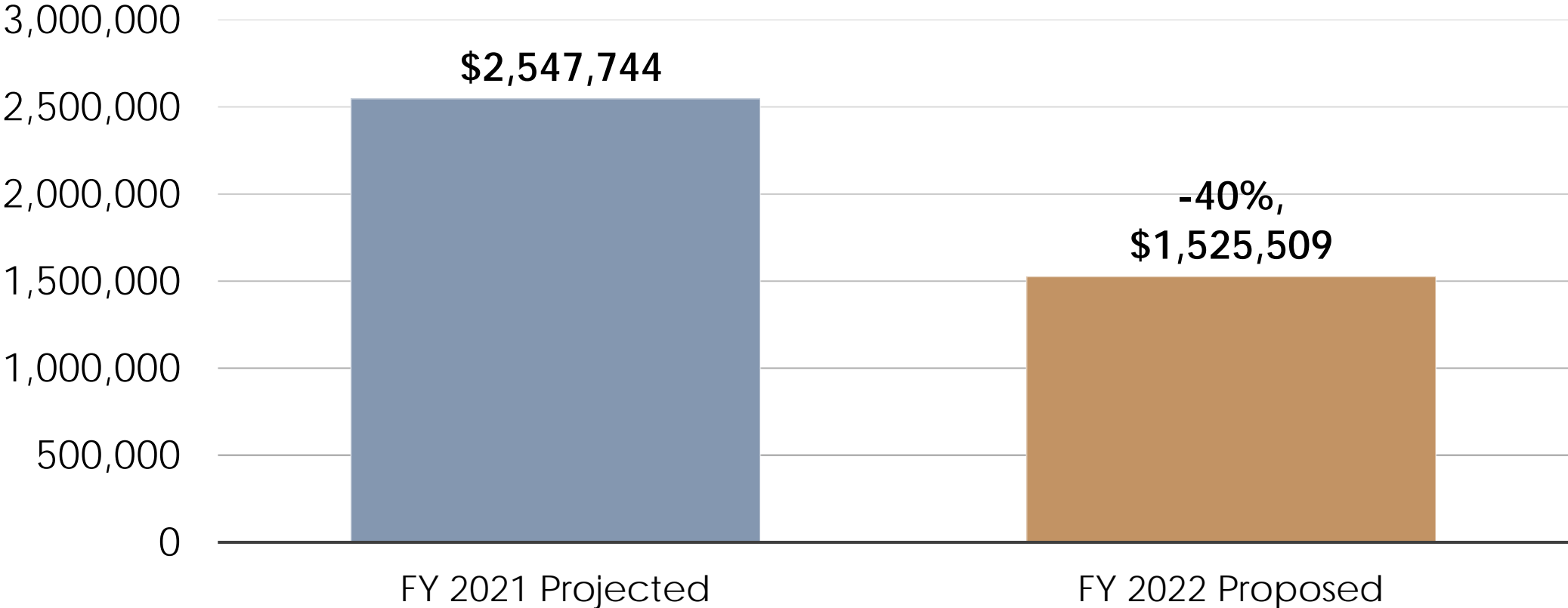
Drainage Utility Fund: Ending Fund Balance



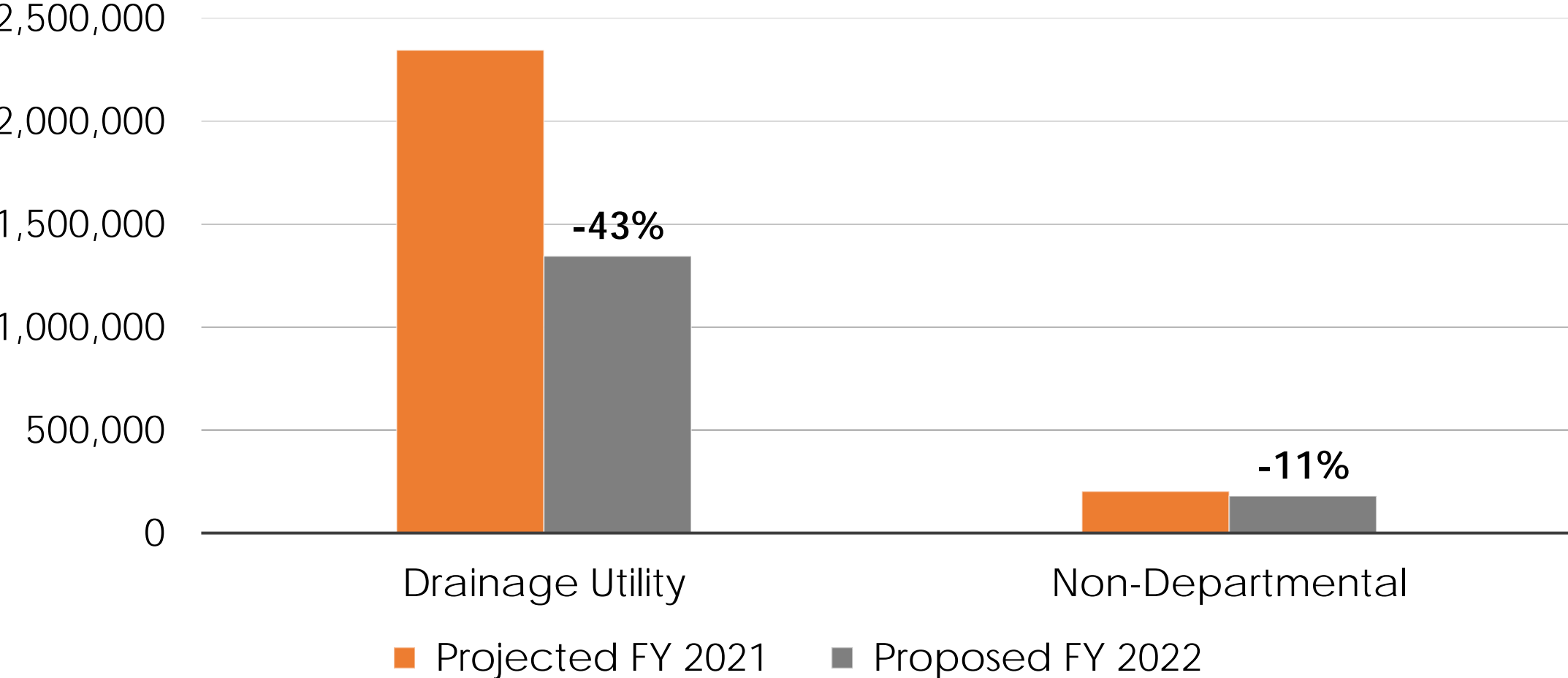
Drainage Utility Fund: Revenues



Drainage Utility Fund: Expenditures



Drainage Utility: Expenditure Comparison



Drainage Utility Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Salaries & Benefits	\$ 386,558	\$ 476,906	23%
Supplies & Materials	22,167	27,800	25%
Maintenance & Repair	31,361	46,750	49%
Contractual Services	20,893	283,670	1,258%
Designated Expenses	400	400	0%
Capital Outlay & Improvements	55,804	105,000	88%
Pecan Cove Drive Drainage	377,063	-	(100%)
Hardeman St. & MLK Blvd. Drainage	1,187,698	-	(100%)
Eagle Trail Drainage Improvements	210,000	-	(100%)
N. Main Street/Colonial Plaza Improvements	53,255	-	(100%)
Meadow Brook Improvements	-	404,308	100%
Total	\$ 2,345,199	\$ 1,344,834	(43%)

Drainage Utility Fund Significant Impacts

- Salaries & Benefits: vacancies(YE budget)
- Supplies & Materials: fuel and oil costs
- Maintenance & Repair: PW Drive Road and Parking Lot Repairs (\$15,000)
- Contractual Services: Drainage Master Plan Update (\$200,000)
- Capital Outlay: New Skid Steer (\$105,000)
- Meadow Brook Drainage Improvements (\$404,308)

Drainage Non-Departmental Expenditures

Category	Projected FY 2021	Proposed FY 2022	Variance %
Maintenance & Repair	\$ 6,950	\$ -	(100%)
Contractual Services	14,920	-	(100%)
Admin Cost Reimbursement	180,675	180,675	0%
Total	\$ 202,545	\$ 180,675	(11%)

Significant Impacts:

- Maintenance & Repair: software expense moved under drainage (incode, agenda quick, time clock)
- Contractual Services: arbitrage rebate fees and professional services moved under drainage (audit fees, actuarial services)

FISCAL YEAR 2021-22

OTHER FUNDS

Interest and Sinking Fund

Beginning Fund Balance	\$ 258,565
Revenues	
Ad Valorem Taxes	4,323,320
Delinquent Ad Valorem Taxes	20,000
Penalty & Interest	25,000
Interest Revenue	45,000
Misc. Revenue	500
Total Revenues	4,413,820
Expenditures	
Debt Service	4,124,039
Total Expenditures	4,124,039
Ending Fund Balance	\$ 548,346

Fund balance is being used for debt payments (\$300,000)

Parks Improvement Fund

Beginning Fund Balance	\$48,100
Revenues	
Restoration Fees	49,300
Total Revenues	49,300
Expenditures	
Grounds Maintenance	600
Athletics	5,000
Aquatics	8,500
Cemetery	2,200
Golf Maintenance	33,000
Total Expenditures	49,300
Ending Fund Balance	\$48,100

FISCAL YEAR 2021-22

Street Maintenance Fund

Beginning Fund Balance	\$277,946
Revenues	
Sales Tax	501,657
Interest Revenue	700
Total Revenues	502,357
Expenditures	
Street Maintenance	450,000
Total Expenditures	450,000
Ending Fund Balance	\$330,303

Street Maintenance Fund Significant Issues

- Sales tax (1/8 of a cent)-effective July 1, 2017
- Tax authorization expired June 30, 2021, but has been extended to June 30, 2025 as a result of the November 2020 election
- Fund balance is being utilized for Street Maintenance Projects
 - \$1.15 million in YE and PB combined

Hotel Occupancy Tax Fund

Beginning Fund Balance	\$134,937
Revenues	
Hotel Occupancy Tax	109,675
Interest Revenue	200
Total Revenues	109,875
Expenditures	
Contingencies	109,675
Total Expenditures	109,675
Ending Fund Balance	\$135,137

Significant Impacts:

- COVID-19 revenue impact (26% decrease compare to FY 2019-20)
- Funding requests total \$138,571
- Presentations by non-city agencies: July 1st

PEG Fee Fund

Beginning Fund Balance	\$322,433
Revenues	
PEG Fee Revenue	62,000
Interest Revenue	300
Total Revenues	62,300
Expenditures	
Capital Outlay & Improvements	62,000
Total Expenditures	62,000
Ending Fund Balance	\$322,733

Significant Impacts

- Funds may only be used for capital costs incurred for PEG access facilities

Court Efficiency Fund

Beginning Fund Balance	\$10,154
Revenues	
Court Efficiency Revenue	2,000
Interest Revenue	15
Total Revenues	2,015
Expenditures	
Supplies & Materials	150
Contractual Services	1,800
Total Expenditures	1,950
Ending Fund Balance	\$10,219

Court Technology Fund

Beginning Fund Balance	\$35,890
Revenues	
Court Technology Revenue	20,000
Interest Revenue	30
Total Revenues	20,030
Expenditures	
Maintenance & Repair	5,356
Principal & Interest - 2017 CO	4,200
Interest - 2018 CO	700
Total Expenditures	10,256
Ending Fund Balance	\$45,664

Court Security Fund

Beginning Fund Balance	\$16,503
Revenues	
Court Security Revenue	17,300
Interest Revenue	20
Total Revenues	17,320
Expenditures	
Salaries & Benefits	14,425
Maintenance & Repair	2,860
Total Expenditures	17,285
Ending Fund Balance	\$16,538

Significant Impacts:

- Half of the Bailiff cost position is in the General Fund

FISCAL YEAR 2021-22

Miscellaneous Funds

Fund	Beginning Fund Balance	Revenues	Expenditures	Ending Fund Balance
Parks Special Events	\$ 29,341	26,000	\$ 25,750	\$ 29,591
City-Wide Donation	-	59,750	59,750	-
City-Wide Grants	-	177,878	177,878	-
FEMA Grant	3,906	-	-	3,906
Police State Seizure	52,775	16,000	16,000	52,775
Police Federal Seizure	2,104	-	-	2,104
Law Enforcement Explorer	6,496	10,000	10,000	6,496
Law Enforcement Block Grant	13,340	3,812	3,812	13,340
Tobacco Grant	-	14,375	14,375	-
Court Truancy	5,084	-	-	5,084
Court Jury	101	-	-	101
Total	\$ 113,147	\$ 307,815	\$ 307,565	\$ 113,397

Upcoming Dates

- June 10 & 15 (if needed)
 - Departmental presentations
- July 1 (Workshop)
 - Non-City Organization Presentations (General Fund and Hotel Occupancy Tax Funds requests)
- July 27
 - Discuss tax rate (Workshop)

Upcoming Dates

- July 29
 - Public Hearing on Proposed Budget
 - Set Public Hearing on Tax increase
 - Record vote on proposed tax rate
 - Set date and location to adopt the tax rate
- August 10
 - Public Hearing on Tax Increase
 - Adopt Proposed Budget
 - Adopt Tax Rate
 - Adopt Long-Range Plans
 - Adopt Fee Schedule

FISCAL YEAR 2021-22

Fiscal Year 2021-22

Proposed Budget & Plan Of Municipal Services

Direction

Questions

Comments